



March 8, 2013

Gene L. Dodaro
Comptroller General
Government Accountability Office
441 G Street, NW
Washington, DC 20548

Re: Reappointment of Dr. Mary Naylor to the Medicare Payment Advisory Commission and Additional Candidates for New Commission Appointments, Dr. Nancy Ridenour and Dr. Catherine Dodd

Dear Mr. Dodaro:

The 39 undersigned organizations comprising the Nursing Community, which represents the interests of our nation's 3.1 million Registered Nurses (RNs) and Advanced Practice Registered Nurses (APRNs), respectfully request the reappointment of Mary D. Naylor, PhD, RN, FAAN to the Medicare Payment Advisory Commission (MedPAC). Her previous tenure on MedPAC helped to ensure that nursing's perspective was considered in discussions involving the care of America's Medicare patients. Dr. Naylor's curriculum vitae is attached for your review.

As you know, Dr. Naylor is the Marian S. Ware Professor in Gerontology and Director of the New Courtland Center for Transitions and Health at the University of Pennsylvania, School of Nursing. She has led a multidisciplinary program of research designed to improve quality of care, decrease unnecessary hospitalizations, and reduce health care costs for vulnerable, community-based elders. More than ever, the expanding role of RNs and APRNs as care coordinators for Medicare patients is essential to increasing access to care services and improving patient outcomes. Nurses serving beneficiaries are found in virtually all practice settings and work with patients, their families, and other health providers to provide high-quality, patient-centered care while decreasing costs. Dr. Naylor's Transitional Care Model is a leading initiative that achieves these objectives, and the Commission would continue to benefit from her unparalleled insight in these matters.

In addition to her work at University of Pennsylvania, Dr. Naylor is the National Program Director for the Robert Wood Johnson Foundation sponsored *Interdisciplinary Nursing Quality Research Initiative*. Dr. Naylor was elected to the National Academy of Sciences' Institute of Medicine (IOM) in 2005. In addition, she serves on the IOM's Roundtable for Evidence-Based Medicine, Board on Health Care Services, as well as the National Quality Forum Board of Directors. More recently, she was appointed Chair of the Long Term Quality Alliance.

Should additional appointments on the Commission become available, we respectfully request you consider two exceptional candidates, Nancy Ridenour, PhD, APRN, BC, FAAN, and Catherine J. Dodd, PhD, RN, FAAN. The Nursing Community respects MedPAC's goal to provide a broad representation of health professions, and we believe these two individuals would add to the Commission's collective

expertise. Dr. Ridenour is Dean and professor of the University of New Mexico School of Nursing. Her previous experiences include fellowships with the National Endowment for the Humanities, the Robert Wood Johnson Foundation's (RWJF) Executive Nurse Fellows, and the Health Policy Fellows. As an RWJF Policy Fellow, she worked with the House Committee on Ways and Means from 2007-2008 as a policy analyst on a multitude of Medicare issues, including hospital acquired infections, the use of Health Information Technology, quality outcomes in long-term care, funding for primary care, and chronic care coordination. Dr. Ridenour further developed her policy role as a member of the Health Resources and Services Administration Expert Workforce Panel in 2009, and also completed an interprofessional U.S. Department of Health and Human Services Primary Care Policy Fellowship. Her curriculum vitae is attached for your review.

Dr. Dodd currently serves as Director of the San Francisco Health Service System. As the Director, she oversees the negotiation and administration of health benefits for 108,000 employees, over 30,000 Medicare retirees and dependents of the county, and the school district. Dr. Dodd has served in a variety of leadership positions at the state and national level, including Director of Community and Government Affairs for Kaiser Permanente in Santa Rosa, San Rafael, San Francisco, and South San Francisco from 1998-1999. Additionally, she served as Regional Director for the U.S. Department of Health and Human Services from 1999-2001, and as a consultant for the Sonoma County Council on Aging, the National Committee to Preserve Social Security and Medicare, the California Childcare Consortium, and Listening for a Change from 2006-2007. Dr. Dodd's curriculum vitae is attached for your review.

Given Congress's and the Administration's growing emphasis on interprofessional teamwork as a hallmark of healthcare reform, including structural changes to Medicare payment, we believe Dr. Naylor, Dr. Ridenour, and Dr. Dodd would serve as leading voices for America's patients and the nursing profession. The IOM's 2010 report *The Future of Nursing: Leading Change, Advancing Health* calls upon nurses to be "full partners, with physicians and other health care professionals, in redesigning health care in the United States." Dr. Naylor's reappointment to MedPAC and the consideration of Dr. Ridenour and Dr. Dodd directly support this endeavor and the goals of the Commission. Their vast expertise in healthcare delivery, cost-reduction, and the role of health providers aligns with MedPAC's mission to examine and advise Congress on Medicare payment issues as well as analyzing access to care and quality of care. We believe they would provide representation for various aspects of the healthcare system among this group of highly influential leaders, and that their contributions to the development of policy to improve the quality and cost-effectiveness of care for Medicare patients would be invaluable.

Again, we thank you for your consideration to reappoint Dr. Naylor to MedPAC and encourage you to consider Dr. Rideour and Dr. Dodd should the Commission require additional nominations. If you have any questions, please feel free to contact the convener of the Nursing Community, Dr. Suzanne Miyamoto, at SMiyamoto@aacn.nche.edu or 202-463-6930, ext. 247.

Sincerely,

Academy of Medical-Surgical Nurses
American Academy of Ambulatory Care Nursing
American Academy of Nursing
American Assembly for Men in Nursing
American Association of Colleges of Nursing
American Association of Critical-Care Nurses

American Association of Nurse Anesthetists
American Association of Nurse Assessment Coordination
American Association of Nurse Practitioners
American College of Nurse-Midwives
American Nurses Association
American Organization of Nurse Executives
American Psychiatric Nurses Association
American Society for Pain Management Nursing
American Society of PeriAnesthesia Nurses
Association of Community Health Nursing Educators
Association of periOperative Registered Nurses
Association of Public Health Nurses
Association of Women's Health, Obstetric and Neonatal Nurses
Dermatology Nurses' Association
Developmental Disabilities Nurses Association
Gerontological Advanced Practice Nurses Association
Hospice and Palliative Nurses Association
Infusion Nurses Society
International Association of Forensic Nurses
International Nurses Society on Addictions
International Society of Psychiatric Nursing
National American Arab Nurses Association
National Association of Clinical Nurse Specialists
National Association of Neonatal Nurse Practitioners
National Association of Neonatal Nurses
National Association of Nurse Practitioners in Women's Health
National Association of Pediatric Nurse Practitioners
National Black Nurses Association
National Nursing Centers Consortium
National Organization for Associate Degree Nursing
National Organization of Nurse Practitioner Faculties
Oncology Nursing Society
Wound, Ostomy and Continence Nurses Society

Curriculum Vitae

MARY D. NAYLOR, PHD

Business Address University of Pennsylvania
School of Nursing
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Philadelphia, PA
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Fax: 215-573-4225
Email: naylor@nursing.upenn.edu

Home Address 342 Echo Valley Lane
Newtown Square, PA 19073
Phone: 610-356-5367

Social Security Number *Available Upon Request*

Licensure PA License #: RN-182038-L

Present Position Marian S. Ware Professor in Gerontology
University of Pennsylvania
School of Nursing
Philadelphia, PA

Education

PHD	1982	University of Pennsylvania Philadelphia, PA Major: Higher Education Administration
MSN	1973	University of Pennsylvania Philadelphia, PA Major: Nursing
BSN	1971	Villanova University Villanova, PA Major: Nursing

Faculty and Administrative Appointments

- 2006-Present Director, NewCourtland Center for Transitions and Health
University of Pennsylvania, School of Nursing
Philadelphia, PA
- 2002-Present Marian S. Ware Professor in Gerontology
University of Pennsylvania, School of Nursing
Philadelphia, PA
- 2000-Present Professor (with tenure)
University of Pennsylvania, School of Nursing
Philadelphia, PA
- 2000-2002 Ralston Endowed Term Chair
University of Pennsylvania, School of Nursing
Philadelphia, PA
- 1998-2004 Co-Faculty Director
Living Independently For Elders (LIFE)
University of Pennsylvania, School of Nursing
Philadelphia, PA
- 1998 Visiting Faculty
The John A. Hartford Foundation, Institute for Geriatric Nursing
New York University, Division of Nursing
Summer Fellowship for Post-Doctoral Fellows
New York, NY
- 1997-Present Associate Director
Center for Gerontologic Nursing Science
University of Pennsylvania, School of Nursing
Philadelphia, PA
- 1997 Visiting Scholar
Boston College
School of Nursing
- 1995-Present Faculty Director
Hillman Program
University of Pennsylvania, School of Nursing
Philadelphia, PA
- 1986-1998 Associate Dean and Director of Undergraduate Studies
University of Pennsylvania, School of Nursing
Philadelphia, PA

- 1991-2000 Associate Professor (with tenure)
University of Pennsylvania, School of Nursing
Secondary Faculty Appointment
School of Arts and Sciences & the Wharton School
University of Pennsylvania
Philadelphia, PA
- 1993-Present Senior Fellow
Leonard Davis Institute of Health Economics
University of Pennsylvania
Philadelphia, PA
- 1992-1993 Legislative Health Policy Fellow
Leonard Davis Institute of Health Economics
University of Pennsylvania
Philadelphia, PA
- 1986-1991 Assistant Professor
University of Pennsylvania, School of Nursing
Philadelphia, PA
Secondary Faculty Appointment
School of Arts and Sciences
University of Pennsylvania
Philadelphia, PA
- 1985-1986 Professional Staff Member/W. K. Kellogg National Leadership Fellow
U.S. Senate Special Committee on Aging
Washington, DC
- 1985-1986 Chairman and Professor
Department of Nursing, College of Allied Health Sciences
Associate Director of Nursing
Department of Nursing Service
Thomas Jefferson University Hospital
Thomas Jefferson University
Philadelphia, PA
- 1979-1985 Chairman and Associate Professor
Department of Nursing, College of Allied Health Sciences
Assistant Director of Nursing
Department of Nursing Service
Thomas Jefferson University Hospital
Thomas Jefferson University
Philadelphia, PA

- 1976-1979 Assistant Professor, Department of Nursing
Thomas Jefferson University
Philadelphia, PA
- 1973-1976 Instructor, Department of Nursing, College of Allied Health Sciences
Thomas Jefferson University
Philadelphia, PA
- 1971-1976 Staff Nurse / Head Nurse
Bryn Mawr Hospital
Bryn Mawr, PA

Awards, Honors, and Memberships in Honorary Societies

- 2009 Edward Henderson Award and State-of-the-Art Lecture
American Geriatrics Society
- 2008 Frances Payne Bolton Award
Friends of the National Institute of Nursing Research
- 2006 Member, Quality Alliance Steering Committee
- 2005 Fellow, Institute of Medicine
The National Academies
- 2004 McCann Scholar Award
Outstanding Mentorship in Nursing
Joy McCann Foundation
- 2003 Claire Fagin Distinguished Researcher Award
University of Pennsylvania, School of Nursing
- 2002 Nursing Research Award
Heart Failure Society of America
- 2002 Marian S. Ware Endowed Chair in Gerontology
- 2001 Lenore Williams Award
University of Pennsylvania
Fellow, American Heart Association
- 1999 Outstanding Alumna Award
University of Pennsylvania, School of Nursing
- 1999 Ralston Endowed Term Chair
University of Pennsylvania
- 1996 Nightingale Award of Pennsylvania for Nursing Research
- 1995 Nursing Research Award
Pennsylvania Nurses Association
- 1995-1999 Killibrew Term Chair in Undergraduate Education
- 1990-1995 Killibrew-Censits Term Chair in Undergraduate Education
- 1986 *Fellow*, American Academy of Nursing
Distinguished Alumna Award
Villanova University, College of Nursing
- 1983-1986 National Leadership Fellowship
W.K. Kellogg Foundation
- 1983 *Phi Delta Kappa*, National Honor Society for Education

- 1973 *Sigma Theta Tau*, National Honor Society of Nursing,
Distinguished Lecturer, 1988 - 1994
- 1973 *Pi Lambda Theta*, National Honor Society for Women in
Education

Research Grants

Naylor, M. (2009-2012). Principal Investigator
Care Coordination Program

The Marian S. Ware Alzheimer Program, University of Pennsylvania
Direct Costs: \$1,000,000

Naylor, M. (2006-2011). Principal Investigator

Health Related Quality of Life: Elders in Long-Term Care

National Institutes of Health, National Institute on Aging, (R01AG025524-03)

Direct Costs: \$2,343,973

Naylor, M. (2006-2009). Principal Investigator

Translating Research Into Practice: Transitional Care for Elders

The John A. Hartford Foundation, Inc.

Direct Costs: \$447,867

Naylor, M. (2005-2010). National Program Director

Interdisciplinary Nursing Quality Research Initiative

The Robert Wood Johnson Foundation

Direct Costs: N/A

Naylor, M. (2005-2009). Principal Investigator

Translating Research Into Practice: Expanding the Model of Care

The Jacob and Valeria Langeloth Foundation

Direct Costs: \$164,591

Naylor, M. (2005-2010). Principal Investigator

Hospital to Home: Cognitively Impaired Elders and their Caregivers

National Institutes of Health, National Institute on Aging, (R01AG023116-04)

Direct Costs: \$1,737,624

Naylor, M. (2005-2009). Co-Investigator (Bowles, K.H., Principal Investigator)

Promoting Self-Care with Telehomecare: Impact on Outcomes

National Institutes of Health, National Institute of Nursing Research, (R01NR008923-03)

Direct Costs: \$334,846

Naylor, M. (2005-2008). Co-Investigator (Casarett, D., Principal Investigator)

Patients' and families' Home Care Service Priorities

National Institutes of Health, National Cancer Institute, (R01CA109540-01)

Direct Cost: \$ 250,000

Naylor, M. (2004-2007). Principal Investigator
Transitional Care Model for Elders
The Jacob and Valeria Langeloth Foundation
Direct Costs: \$233,808

Naylor, M. (2004-2007). Principal Investigator
Coordinating Care Between Hospital and Home: Translating Research into Practice, Phase I & II
The Commonwealth Fund (2004-0068)
Direct Costs: \$473,235

Naylor, M. (2004-2010). Principal Investigator
Hospital to Home: Cognitively Impaired Elders and their Caregivers
The Marian S. Ware Alzheimer Program, University of Pennsylvania
Direct Costs: \$1,000,000

Naylor, M. (2001-2003). Principal Investigator
Assessing Health Related Quality of Life of Frail Elders
Presbyterian Foundation for Philadelphia
Direct Costs: \$166,000

Naylor, M. (2002-2003). Principal Investigator
Health Related Quality of Life of Frail Elders in Assisted Living Facilities
University of Pennsylvania School of Nursing, Center for Health Outcomes
(NIH / NINR, Aiken, L., P30-NR05043)
Direct Costs: \$10,000

Naylor, M. (2001-2005). Co-Investigator (Bowles, K.H., Principal Investigator)
Factors to Support Effective Discharge Decision Making
National Institutes of Health, National Institute of Nursing Research, (R01 NR07674)
Direct Costs: \$573,750

Naylor, M. (2000-2004). Co-Investigator (Jessup, M., Principal Investigator)
Clinical and Economic Effectiveness of a Technology-Driven Heart Failure Monitoring System
Health Care Financing Administration, (18-C-91172/3)
Direct Costs: \$3,100,000

Naylor, M. (2000-2004). Co-Investigator (Schwartz, J.S., Principal Investigator)
Physician-Nurse Co-Management of Elders with Heart Failure
National Institutes of Health, National Institute of Nursing Research, (R01-NR007616)
Direct Costs: \$750,000

Naylor, M. (2000-2001). Principal Investigator
Transitional Care Needs of Hospitalized Elders and their Caregivers
National Alzheimer's Disease Association, (1433-40190-04)
Direct Costs: \$144,000

Naylor, M. (2000-2001). Principal Investigator
Assessing Health Related Quality of Life of Frail Elders
Presbyterian Foundation for Philadelphia
Direct Costs: \$150,000

Naylor, M. (2000-2003). Site Principal Investigator
*Developing a Community-Based Model of Care for High Risk Individuals
with Severe Disabilities*
The Inglis Foundation (Sub-granted from The Pew Charitable Trusts)
Direct Costs: \$555,000

Naylor, M. (1999-2001). Principal Investigator
*Pace-Research: Integration of Clinical Research Information Systems for Measuring
Health and Quality of Life for Frail Elders*
Presbyterian Foundation for Philadelphia
Direct Costs: \$50,000

Naylor, M. (1998-1999). Principal Investigator
Measuring Health Status and Quality of Life of Frail Elders
Presbyterian Foundation for Philadelphia
Direct Costs: \$50,000

Naylor, M. (1997-1998). Principal Investigator
*Individualized Care of Patients with Alzheimer's Disease and Their
Caregivers: A Pilot Study*
Frank Morgan Jones Fund
Direct Costs: \$9,000

Naylor, M. (1996-2000). Principal Investigator
Home Follow-Up of Elderly Patients with Heart Failure
National Institutes of Health, National Institute of Nursing Research, (R01-NR04315)
Direct Costs: \$1,580,166

Naylor, M. (1996-1999). Co-Investigator, Site PI (Brooten, D., PI)
Nurse Practice Functions, Patient Problems, and Outcomes
National Institutes of Health, National Institute of Nursing Research
Direct Costs: \$989,265

Naylor, M. (1995-1996). Principal Investigator
Home Follow-Up of Elderly Patients with Heart Failure: A Pilot Study
Frank Morgan Jones Fund, Direct Costs: \$5,000
University of Pennsylvania, University Research Foundation, Direct Costs: \$15,000

Naylor, M. (1992-1996). Principal Investigator
Comprehensive Discharge Planning for Hospitalized Elderly
National Institutes of Health, National Institute of Nursing Research, (R01-NR02095)
Direct Costs: \$1,134,724

Naylor, M. (1991-1992). Principal Investigator
Comprehensive Discharge Planning and Home Follow-Up of Hospitalized Elderly
Frank Morgan Jones Fund
Direct Costs: \$5,000

Naylor, M. (1989-1992). Principal Investigator
Comprehensive Discharge Planning for Hospitalized Elderly
National Institutes of Health, National Center for Nursing Research, (R01-NR02095)
Direct Costs: \$584,227

Naylor, M. (1988-1989). Principal Investigator
Comprehensive Discharge Planning for Hospitalized Elderly
Center for the Study of Aging, University of Pennsylvania
Direct Costs: \$4,959

Naylor, M. (1988-1989). Principal Investigator
Comprehensive Discharge Planning for Hospitalized Elderly
Frank Morgan Jones Fund
Direct Costs: \$5,000

Naylor, M. (1988-1989). Principal Investigator
Comprehensive Discharge Planning for Hospitalized Elderly
University Research Foundation, University of Pennsylvania
Direct Costs: \$5,000

Center Grants

Naylor, M.D., Johnson, J., & Lewis, B. (2003-2007). Program Director
Center for Interdisciplinary Geriatric Health Care Research
The RAND Corporation (Sub-granted by The John A. Hartford Foundation)
Total Costs: \$200,000 (2003-2005)

Strumpf, N., Evans, L., & Naylor, M. (2001-2006). Co-Program Director
Center for Gerontologic Nursing Excellence
The John A Hartford Foundation
Total Costs: \$1,331,250

Other Selected Sponsored Projects

Naylor, M.D. (2007[8]-2012). Program Director
Individualized Care for At-Risk Older Adults
National Institutes of Health, National Institute of Nursing Research, (T32NR009356-02)
Total Costs: \$2,106,035

Naylor, M.D. (2003-2004). Principal Investigator
Living Independently for Elders (LIFE)
Franklin Health Trust Award
Direct Costs: \$65,000

Buhler-Wilkerson, K. & Naylor, M. (2001-2002). Co-Principal Investigator
Living Independently for Elders (LIFE)
The Connolly Foundation
Direct Costs: \$300,000

Buhler-Wilkerson, K., & Naylor, M. (2000-2001). Co-Principal Investigator
Living Independently for Elders (LIFE): Improving Quality of Life of Frail Elders in West Philadelphia
Pew Charitable Trust
Direct Costs: \$150,000

Buhler-Wilkerson, K., & Naylor, M. (1998-1999). Co-Principal Investigator
Development of a Second Adult Day Health Center for the LIFE Program
The Presbyterian Foundation for Philadelphia
Direct Costs: \$50,000

Buhler-Wilkerson, K., & Naylor, M. (1997-2002). Co-Principal Investigator
Establishing an Alzheimer's Center for the LIFE Program
The Ladies Aide Society of the Presbyterian Foundation for Philadelphia
Direct Costs: \$200,000

Buhler-Wilkerson, K., & Naylor, M. (1997-2000). Co-Principal Investigator
Development and Implementation of a Program of Mental Health Promotion and Awareness for Participants of the LIFE Program
Van Ameringen Foundation, Inc.
Direct Costs: \$300,000

Buhler-Wilkerson, K., & Naylor, M. (1996-1999). Co-Principal Investigator
Bringing the Program of All-inclusive Care for the Elderly (PACE) to the Frail Elderly in West Philadelphia
The Connelly Foundation
Direct Costs: \$300,000

Buhler-Wilkerson, K., & Naylor, M. (1995-1996). Co-Principal Investigator
Teaching Nursing Home
Ralston House Board of Directors
Direct Costs: \$100,000

Presentations

30 April 2009. Naylor, MD. “Transitional Care: A Health Care Bridge for Chronically Ill Older Adults.” Edward Henderson State-of the-Art Lecture. American Geriatrics Society, Chicago, IL

15 April 2009. Naylor, MD. “Translating Research Into Practice and Policy: The Transitional Care Model.” Connell School of Nursing, Boston College, Boston, MA

14 April 2009. Naylor, MD. “Transitional Care: A Collaborative Journey.” Visiting Nurse Service of Boston, Boston, MA

3 April 2009. Naylor, MD—panelist. “Promising Models of Care Coordination for Adults with Multiple Chronic Conditions: Getting Closer to the Holy Grail?” National Health Policy Forum, Washington, DC

23 March 2009. Naylor, MD—panelist. “Can Health Reform Fix Care for the Chronically Ill?” AARP, briefing release: Chronic Care: A Call to Action for Health Reform, Washington, DC

5 March 2009. Naylor, MD. *Reducing Hospital Re-Admissions among High Risk Patients through Innovative Transitional Care Strategies*. Care Transitions Webinar Series, World Research Group

4 March 2009. Naylor, MD. “Development and Translation of the Transitional Care Model for Older Adults.” Collaborative Practice Summit, San Antonio, TX

21 November 2008. Naylor, MD. Multiple Chronic Conditions External Partner Meeting, hosted by Drs. Joxel Carcia and Anand Parekh, Department of Health and Human Services, Washington, DC

17 November 2008. Naylor, MD. “Enhancing the Experiences and Outcomes of Chronically Ill Patients,” Transitions in Care symposium, The Ottawa Hospital Patient Safety Education Day, Ontario, Canada

4 October 2008. Naylor, MD, Krakauer, RK, Bowles, KH, McCauley, K, and Kurtzman, E. “Transitional Care of Older Adults: Translating Research Into Practice.” 2008 State of the Science Congress on Nursing Research, Washington, DC

24 September 2008. Naylor, MD. “Transitional Care: Enhancing the Experiences and Outcomes of Chronically Ill Patients.” Keynote Address at the 2008 Annual Discharge Planning Conference, New York State Department of Health, Albany, NY

26 August 2008. Naylor, MD, Kurtzman, EK, Bowles, KH, McCauley, K, and Bixby, MB. “Transitional Care Model.” 2008 Annual QualityNet Conference, Centers for Medicaid and Medicare Services, Baltimore, MD

11 July 2008. Naylor, MD—panelist. “Briefing: Innovations in Patient Care: Lessons from the Field,” Alliance for Health Reform, Washington, DC

20 May 2008. Naylor, MD. Transitions in Health: Building Bridges Through Science. Webinar presented to Lumetra, QIO—Quality Improvement Organization, San Francisco, CA

7 May 2008. Naylor, MD. Effective Management of Transitions in Care for Vulnerable Populations. Keynote address to the New Jersey Hospital Association, Princeton, NJ.

6 May 2008. Hirschman, K.B., Bixby, M.B., Bowles, K.H., Bradway, C., McCauley, K., McPartland, E., Morrissey, J., and Naylor, M.D. Transitional Care Needs of Hospitalized Cognitively Impaired Adults and Their Family Caregivers. Poster presentation at the Sylvan M. Cohen 2008 Annual Retreat with Poster Session on Aging. Philadelphia, PA.

5 May 2008. Naylor, M.D. Transitional Care: The Foundation to Enhance the Experiences and Outcomes of Chronically Ill Patients. Presentation at the Transitions Initiative—Care Management Institute, Kaiser Permanente, San Francisco, CA.

25 April 2008. Naylor, M.D. The Transitional Care Model: A Collaborative Journey. Presentation at George Mason University, College of Health and Human Services, Fairfax, VA.

22 April 2008. Bowles, K.H., Naylor, M.D., Krakauer, R., and Pauly, M.V. Transitions in Care. Panel presentation, moderated by MJ Koren at the New York Academy of Medicine, NY, NY.

11 April 2008. Bixby, M.B., Hirschman, K.B., McCauley, K., McPartland, E., Morrissey, J., and Naylor, M.D. Quality Cost Model of Advanced Practice Nurse Transitional Care. Keynote address at AlantiCare's 5th Annual Nursing Research Day. Atlantic City, NJ.

27 March 2008. Naylor, M.D. Transitional Care: A Path to Improved Care Coordination. Presentation at the National Quality Forum, Implementation Conference on Care Coordination, Atlanta, GA.

10 December 2007. Naylor, M.D. Minicourse – “Patient Pathways: Improving Hospital-to-Home Transitions,” Institute for Healthcare Improvement, 19th National Forum on Quality Improvement in Health Care, Orlando, FL.

9 November 2007. “Translating Research Into Practice: Transitional Care Model,” Edge Runner Panelist, 34th Annual Meeting of the American Academy of Nursing.

13 September 2007. “Transitional Care: A Journey in Collaboration,” School of Medicine Grand Rounds, Virginia Commonwealth University, Richmond, VA.

4-7 August 2007. “Translating Evidence-Based Transitional Care Models Into Health Care Organizations,” ABIM Annual Foundation Forum: *Coordination of Care: Missed Opportunity?*, Montreal, Canada.

13-15 July 2007. “Improving Transitional Care: A Blueprint for Transatlantic Collaboration,” International Meeting on Quality of Health Care: Improving Transitions and Coordination of

Care for People with Chronic Illnesses, sponsored by The Commonwealth Fund and The Nuffield Trust, Surrey, England.

4 June 2007. “Reforming Long-Term Care: A Policy Perspective”, Washington Health Policy Institute, George Mason University, Arlington, VA.

9 May 2007. “Transitional Care: A Collaborative Journey”, University of California, San Francisco, San Francisco, CA.

8 May 2007. “What is the future for Long Term Care?”, 3rd Annual Leadership Summit on Medicare, World Congress, Arlington, VA.

12 April 2007. “The Transitional Care Model: A Journey in Collaboration”, John Hopkins University School of Nursing, Baltimore, MD.

16 March 2007. “Innovations in Care of Chronically Ill Older Adults”, National Business Group on Health Care, Washington, DC.

1 March 2007. “Transitional Care for Older Adults: Bridging Science and Clinical Practice”, Indiana University School of Medicine, Center for Aging Research, Indianapolis, IN.

28 February 2007. “Transitional Care”, Indiana University School of Nursing, Indianapolis, IN.

14 February 2007. “Transitions in Long-Term Care: The Policy Implications”, Building Bridges: Making a Difference in Long-Term Care, 2007 Policy Seminar, AcademyHealth, Washington, DC.

7 November 2006. “Translating Transitional Care Research into Practice”, Roundtable Presentation, American Public Health Association, Boston, MA.

2 November 2006. “Trends in Care Interventions”, Invited Presenter and Facilitator, Medicare Health Support, Mathematica Policy Research, Inc., and Centers for Medicare and Medicaid Services, Washington, DC.

21 September 2006. “Advanced Practice Nurses: Evidence of Contributions to High Quality Patient Care”, Aurora Healthcare, Milwaukee, WI.

20 September 2006. “NP/MD Collaborative Practice Models: Evidence of Contributions to High Quality Patient Care”, Wisconsin Hospital Association, Madison, WI.

20 September 2006. “Building Bridges: Making a Difference Through Transitional Care”, University of Wisconsin-Madison School of Medicine and Public Health, Madison, WI.

26 July 2006. “Minding the Gap: The Case for Transitional Care”, Grand Rounds (video-conference), HealthWays, Lubec, Maine.

25 June 2006. "Transitional Care: How to Deliver, Pay For, and Measure Good Transitional Care Across Settings", Invited Speaker, AcademyHealth, Seattle, WA.

24 June 2006. "Building Bridges: Making a Difference in Long-Term Care", Invited Speaker, Long-Term Care Colloquium, AcademyHealth, Seattle, WA.

5 May 2006. "What is the Future of Primary Care", Invited Panelist, Plenary Session, Association of American Medical Colleges, Washington, DC.

4 November 2005. "Youth & Aging", Moderator, University of Pennsylvania Faculty Senate Symposium, Philadelphia, PA.

21 November 2005. "Improvement in Quality of Care for Older Adults with Heart Failure: An Interdisciplinary Approach", The Gerontological Society of America's 58th Annual Scientific Meeting, Orlando, FL.

2-3 November 2005. "Improving Quality of Care by Improving Transitional Care", Invited Speaker, The Commonwealth Fund 8th International Symposium on Health Care Policy, Washington, DC.

11-12 September 2005. "Transitional Care for Older Adults: Bridging Science and Clinical Practice", Grand Rounds, University of Alabama Center for Mental Health & Aging, Tuscaloosa, AL.

26 June 2005. Naylor, MD. "Disease Management in Germany: Lessons for the U. S." Panel Presentation. Chair: Uwe Reinhardt. Speakers: Stuart Guterman, Karl Lauterbach, Mary Naylor and Sophia Schlette. AcademyHealth 2005 Annual Research Meeting.

21 June 2005. Naylor, MD. Presentation to the Visiting Nurse Service of New York's Board of Directors Dinner.

13 June 2005. Naylor, MD. "Challenges and Opportunities in the Measurement of Healthcare Quality Influenced by Nurses." The Institute for Nursing Healthcare Leadership's 2005 National Invitational Conference for Executive Nurse Leaders "Leadership at Its Best!", Cambridge, MA.

5 May 2005. Naylor, MD (with Dr. Janice Foust and Brian Bixby, MSN). "Managing Transitions: Site-to-Site, Person-to-Person.". Seventh Annual National Patient Safety Congress "Let's Get On With It- Round 2," Orlando, FL.

6-8 December 2004. "Experiences and Challenges in the Coordination of Chronic Care" United States and Germany; Bilateral Expert Meeting jointly hosted by Bertelsmann Stiftung, Academy Health, and The Commonwealth Fund Berlin, Germany.

1 December 2004. "Successful Transitions in Care/Care Coordination." Institute of Medicine Subcommittee on Performance Measurement of the Committee on Redesigning Benefits, Payment, and Performance Improvement Programs and the Washington, DC.

13 October 2004. "Improving Lives by Investing in Science and Medicine." Panelist at the Inaugural Symposium in Honor of President Amy Gutmann "Rising to the Challenges of a Diverse Democracy. University of Pennsylvania, Philadelphia, PA.

26 February 2004. "Home-based Intervention in Heart Failure: Does the Evidence Support its Application?" (Dr. Simon Stewart, Presenter). Dr. Naylor, Panel Moderator. RAND/Hartford Center for Interdisciplinary Geriatric HealthCare Research Seminar Series. University of Pennsylvania, School of Nursing, Philadelphia, PA.

1 December 2004. "Transitions in Health: Building Bridges through Science." Presentation to the New York Quality Improvement Organization. (Webex presentation).

23 November 2004. "Gestation, Birth, and Development of an Interdisciplinary Geriatric Research Center." Gerontological Society of America Annual Conference, Washington, DC.

23 November 2004. "Transitional Care of Hospitalized Nursing Home Residents: A Pilot Study." Gerontological Society of America Annual Conference, Washington, DC.

19 November 2004. "The APN Transitional Care Model: Translating Research into Practice." Keynote address to the Northwest Indiana Nursing Research Conference, Merrillville, IN.

8 October 2004. The Impact of Advanced Practice Nurse-Physician Collaborative Care on Adherence with Heart Failure Guidelines. National Congress on the State of the Science in Nursing Research, Washington, DC.

7 May 2004. An Innovation in Community-Based Care for At-Risk Adults with Severe Physical Disabilities: Program Design and Evaluation. Inglis Foundation Conference: Minimizing risk-Maximizing Care: An Innovative Community-Based Care Management Model for Individuals with Severe Physical Disabilities, Philadelphia, PA.

20 April 2004. "Developing an Alzheimer's Disease Patient Care Program." Marian S. Ware Alzheimer Program Kickoff and Brainstorming Retreat on Alzheimer's Care. University of Pennsylvania, Philadelphia, PA

20 March 2004. "Making Health-related Decisions in Stressful Times." Presentation to the University of Pennsylvania Academy members, Palm Beach, Florida.

2 March 2004 "The Health Related Quality of Life of Nursing Home Residents." Presentation to the Golden Slipper Nursing Home Board of Directors, Philadelphia, PA

9 February 2004. "Preventing Relapse: Lessons Learned for Care of Patients with Heart Disease." Presentation to Dr. Howard Hurtig and others at the Pennsylvania Hospital, Philadelphia, PA

5 December 2003. "Preventing Relapse: Lessons Learned from Care of Patients with Cardiac Disease." North American Stroke Association Meeting, Orlando, FL.

12 November 2003. Transitional Care of Older Adults Hospitalized with Heart Failure: A Randomized Clinical Trial. American Heart Association Scientific Sessions, Orlando, FL.

8-12 November 2003. Expert Consensus for Discharge Referral Decisions Using Online Delphi. American Medical Informatics Conference, Washington, DC. (Bowles, K.H., Holmes, J.H., Naylor, M.D., Liberatore, M., & Nydick, R.)

26 October 2003. Transitional Care of Frail Elders. An Intensive Session. "Case Management in an Aging Society," American Society on Aging, Philadelphia, PA.

20-25 June 2003. "Building a Decision Support System with Expert Knowledge." 8th International Congress in Nursing Informatics. Rio de Janeiro, Brazil. (Drs. K.H. Bowles, M.D. Naylor, J. Holmes, M. Liberatore, & R. Nydick)

25-27 April 2003. "Research Impacting Practice." (April 25, 2003). Villanova College of Nursing "A Heritage of Distinction: Transforming Hearts and Minds." 50th Anniversary Celebration, Villanova, PA

27 February 2003. "The Bridge between Nursing Science and Practice." Research Practitioners: A Luxury or Necessity? Northern Health & Social Services Board, Ballymena, Northern Ireland.

17-18 June 2002. "The Roles of Academic Health Centers in the 21st Century." (Panelist). Crossing the Quality Chasm: Next Steps in Health Professions Education Summit. Institute of Medicine, Washington, DC.

9 December 2002. "Transitional Care of Cognitively Impaired Hospitalized Older Adults." Center for Neurodegenerative Disease Research, University of Pennsylvania, Philadelphia, PA.

20 November 2002. "Using Risk-Taking/Creativity to Influence Change." John A. Hartford Foundation 2002 Building Academic Geriatric Nursing Capacity Leadership Conference, Boston, MA.

18 November 2002. "Advancing Cardiovascular Nursing Research: Putting the Pieces Together." Cardiovascular Seminar. American Heart Association Scientific Sessions 2002. Chicago, IL.

28 September 2002. "Nursing Intervention Research and Quality of Care: Influencing the Future of Health Care." Plenary Address at the State of the Science Congress "Advancing Nursing Practice Excellence: State of the Science," Washington, DC.

23 September 2002. "Discharge Planning and Home Follow-Up of Older Adults Hospitalized with Heart Failure: A Randomized Clinical Trial." Nursing Research Award presentation in finalist competition at the Heart Failure Society of America 6th Annual Scientific Meeting, Boca Raton, FL.

12 May 2002. "Multidisciplinary Management of Heart Failure in Older Adults." Symposium on Heart Failure in Older Adults: From Efficacy to Effectiveness. American Geriatrics Society Annual Meeting, Washington, DC.

22 April 2002. "Research Based Discharge Planning and Transitional Care." 9th National Evidence-Based Practice Conference, University of Iowa Hospitals and Clinics, Dept. of Nursing, Coralville, IA.

16 April 2002. "The Unique Contributions of Advanced Practice Nurses: Evidence from a Program of Research. 6th Annual Dean's Distinguished Lecture in Nursing. Gwynedd-Mercy College, School of Nursing, Gwynedd Valley, PA.

14 November 2001. "Transitional Care to Optimize Outcomes after Acute Hospitalizations for Cardiac Disease." American Heart Association 2001 Scientific Sessions, Anaheim, CA.

Bowles, K.H., Peng, T., Qian, R., Naylor, M.D. (2001, Nov. 7). Informatics Application Provides Instant Research to Practice Benefits. American Medical Informatics Association Annual Symposium: A Medical Informatics Odyssey. Washington, DC.

"Interdisciplinary Practice Research: Evidence, Challenges, Outcomes and Impact." (Keynote Speaker). 9th National Conference on Nursing Administration Research, University of Cincinnati, October 26, 2001.

"Improving Outcomes for Hospitalized Elders: An Interdisciplinary Transitional Care Model." 15th Annual Spanning the Continuum of Care: Innovations in Geriatric Health Practice, University of Rochester School of Medicine and Dentistry. September 21, 2001.

"Transitioning Services Across the Health Care Divide." American Geriatrics Society Annual Scientific Meeting, May 9, 2001.

"Improving Outcomes for High Risk Elders." Nursing Grand Rounds. Albert Einstein Medical Center, March 20, 2001.

"Discharge Planning and Home Follow-up of Hospitalized Elders." Hartford Institute, New York University Division of Nursing, February 7, 2001.

"Transitional Care Models in the Care of Cardiac Populations." American Heart Association Meeting. New Orleans, LA, November 12, 2000.

"Transitional Care of Vulnerable Cardiac Patients." American Heart Association, October 25, 2000.

"Integrating Practice with a Program of Research: LIFE as a Case Example." Penn Macy Institute to Advance Academic Nursing Practice. University of Pennsylvania, School of Nursing, July 19, 2000.

“Improving Outcomes for Hospitalized Elders: Advances in Science.” Rush University, School of Nursing, Chicago, IL, July 17, 2000.

“Health and Wellness at Waverly Heights: Current Status, Challenges and Opportunities.” Waverly Heights, Philadelphia, PA, June 8, 2000.

“The Unique Contributions of Advanced Practice Nurses: Evidence from Their Care of Vulnerable Elders.” 2nd Annual Invitational Conference for Nurse Executives. Philadelphia, PA, June 7, 2000.

“The Unique Contributions of Advanced Practice Nurses.” University of Rochester, School of Nursing, Rochester, NY. April 5, 2000

“The Contributions of Advanced Practice Nurses: Evidence from their Care of Vulnerable Elders”. University of Wisconsin, Madison, WI, April 12-13, 2000.

“Evolution of a Program of Research: Building on an Excellent Foundation. Sigma Theta Tau Research Conference. Villanova University, Villanova, PA, April 6, 2000.

“Improving Health Outcomes for Hospitalized Elders: Evolution of a Program of Research.” Geriatric Medicine and Drug Therapy Symposium. Presentations at Schools of Medicine and Nursing, Minneapolis, MN, March 1-2, 2000.

“Better Health Outcomes for Hospitalized Elders: A Decade of Transitional Care Research.” NICHE Leadership Conference, New York University, January 20-21, 2000.

“Evidence-Based Nurse Executive Practice.” 3rd Annual Invitational Conference. University of Pennsylvania School of Nursing and the University of Pennsylvania Health System. Philadelphia, June 8, 2001.

“Evolution of a Program of Research: Building on an Excellent Foundation”. Villanova University, Villanova, PA. 2000

“A Model for Academic Nursing in the 21st Century”. International Council of Nurses Centennial Conference, London England. 1999

“Getting the Research Message to the Public.” National Institute of Nursing Research Advisory Council. Bethesda, MD. 1999

“Problems Experienced by Hospitalized Elders and the Interventions of Advanced Practice Nurses.” Gerontological Society of America 52nd Annual Scientific Meeting. San Francisco, CA. 1999

“Improving Outcomes for Patients with Cardiac conditions: Advances in Science.” American Heart Association 72nd Scientific Sessions. Atlanta, GA. 1999

“The Unique Contributions of Advanced Practice Nurses: Evidence from their Care of Vulnerable Elders.” Sigma Theta Tau, University of Pittsburgh, Pittsburgh, PA. 1999

“Transitional Care: Improving outcomes for Vulnerable Elders.” University of Kansas, Kansas City, KS. 1999

“State of the Science: Improving Patient Outcomes through a Multidisciplinary Approach.” NINR Conference, Washington, DC.

“Emerging Breakthroughs in Health Care Delivery: Enacting Models for the Public Good.” Keynote Address. American Academy of Nursing 25th Anniversary Meeting and Conference. Acapulco, Mexico. 1998

“Elders with Cardiac Conditions at Poor Risk for Post-Discharge Outcomes,” International Meeting on Intensive Cardiac Care. Jerusalem, Israel. 1998

“The Transitional Care Model: Comprehensive Discharge Planning.” America Geriatrics Society. Philadelphia, PA. 1998

“Quality Health Care for Older Adults: Advancement through Science.” Poster presented at 12th Annual Conference on Aging, University of Pennsylvania, Institute on Aging. Philadelphia, PA. 1998

“The Transitional Care Model.” NICHE Leadership Conference. New York University, New York, NY. 1998

“Extending Advances in Cardiovascular Risk Factor Management to Special Populations: Care of High-Risk Elders.” Friends of NINR Congressional Briefing on Capitol Hill. Washington, DC. 1998

“Quality Health Care for Older Adults: Advancement through Science.” Poster presented at Friends of NINR Annual Event on Capitol Hilton, Washington, DC. 1998

“Nursing Sensitive Outcomes.” Collaborative Research Day. East Carolina University, Greenville, NC. 1998

“The Discharge Planning Model.” NICHE Leadership Conference. New York University, Division of Nursing, New York, NY. 1998

“Comprehensive Discharge Planning and Home Follow-up of Hospitalized Elders.” Frank Morgan Jones Fund Lecture. Gwynedd, PA. 1998

“Collaborative Practice: Interdisciplinary Discharge Planning.” 1997 Annual Scientific Meeting of the American Geriatrics Society. Atlanta, GA. 1997

“Innovative Approaches to Discharge Planning.” Improving Hospital Discharge Planning. Health Care Financing Administration’s Conference. Boston, MA. 1997

“Community Based Healthcare.” Johnson & Johnson-Wharton Fellows Program in Management for Nurse Executives. Orlando, FL. 1997

“Evolution of a Program of Research: Comprehensive Discharge Planning and Home Follow-Up of Hospitalized Elders.” Pfizer Lecture to the Division of Nursing, The Montreal General Hospital, Montreal, Canada. 1996

“What We Have Learned from Our Experience: Discharge Planning for Hospitalized Elderly. Bridging the Gap Between Research and Clinical Practice.” McGuire Department for Veterans Affairs Medical Center in Conjunction with the Medical College of Virginia. Richmond, VA. 1995

“Nurses Improving Care for Hospitalized Elderly.” Sixth National American Journal of Nursing Conference. Chicago, IL. 1994

“Comprehensive Discharge Planning for Hospitalized Elderly.” Gerontological Society of America. Atlanta, GA. 1994

“Research Outcomes from Comprehensive Discharge Planning by Advanced Practice Nurses.” New York University, New York, NY. 1994

“Comprehensive Discharge Planning for the Elderly.” Sigma Theta Tau, Biennial Convention. Indianapolis, IN. 1993

“Comprehensive Discharge Planning for Hospitalized Elderly.” 46th Annual Scientific Gerontological Society of America meeting. New Orleans, LA. 1993

“Improving Hospital Outcomes for the Elderly.” National League for Nursing’s 100th Anniversary Biennial Convention, Boston, MA. 1993

“The Future of Health Care.” College of Health, Education and Human Resources: University of Scranton Board of Visitors. Scranton, PA. 1993

“Health Care Reform.” Kellogg National Fellowship Program Group XII, Philadelphia, PA. 1993

“Comprehensive Discharge Planning for Hospitalized Elderly: A Randomized Clinical Trial.” Special Interest Group, Acute Care of the Elderly. American Geriatrics Society. New Orleans, LA. 1993

“Comprehensive Discharge Planning for the Elderly.” ANA Council of Nurse Researchers, 1993 Scientific Session. Washington, DC. 1993

“Comprehensive Discharge Planning for the Elderly.” Hartford Foundation: HOPE Project, AONE, Orlando, FL. 1993

“Continuity of Care for High Risk Elderly: A Challenge for Nurse Experts.” Rubenstein Lecture, Fourth Annual Conference in Gerontological Nursing, Boston College, Boston, MA. 1992

“The Number and Types of Referrals Made by Nurses and the Post-Discharge Outcomes of Elderly.” The Seventh Annual Phyllis J. Verhonick Nursing Research Conference, University of Virginia, Charlottesville, VA. 1992

“Role of Clinical Nurse Specialist: Research Perspectives.” 11th Annual National Nursing Symposium. Advanced Practice in Nursing Within a Restructured Health Care Environment. Chicago, IL. 1992

“Health Status and Health Care Needs of Older Americans.” Sigma Theta Tau Chapter, the College of Staten Island, Staten Island, NY. 1992

“Roles and Functions of Clinical Nurse Specialists: State-of-the-Science.” Cedars Sinai Medical Center, Los Angeles, CA. 1992

“The Nature of Services and Time Devoted by Nurse Specialists to Meet the Discharge Planning Needs of Hospitalized Elderly and Their Caregivers.” National Conference Key Aspects of Caring for the Chronically Ill: Hospital and Home. University of North Carolina at Chapel Hill, Chapel Hill, NC. 1992

“Comprehensive Discharge Planning for the Elderly.” Sigma Theta Tau 1992 International Nursing Research Conference, Ohio State University, Columbus, OH. 1992

“Future Trends in Long Term Care Health Policy.” Gerontological Update, Medical College of PA, Continuing Nursing Education, Philadelphia, PA. 1991

“Comprehensive Discharge Planning for the Elderly.” Section of General Internal Medicine, Health Services Research Conference. University of Pennsylvania, Philadelphia, PA. 1990

“The Clinical Nurse Specialist’s Role in Transition from Hospital to Home.” Second Annual Distinguished Lecture, Graduate Division, Wilkes University, Wilkes-Barre, PA. 1990

“Quality Healthcare for Hospitalized Elderly: The Importance of Discharge Planning.” First Annual Frank Morgan Jones Lecture, Gwynedd, PA. 1990

“Comprehensive Discharge Planning for the Elderly.” Pennsylvania Department of Aging, Harrisburg, PA. 1990

“Nurses Make a Difference.” Sigma Theta Tau Distinguished Lecturer Series, Iota Omega Chapter, Scranton, PA. 1990

“Caring for an Aging World: Nursing's Social Mandate.” 100 Years of Nursing at Hahnemann University - Our Past Shapes Our Future. Hahnemann University, Philadelphia, PA. 1990

“Nursing and Healthcare: Opportunities and Challenges.” Second Annual Brunner Distinguished Lecturer Presentation. Presbyterian Medical Center of Philadelphia, Philadelphia, PA. 1990

“Changes in Discharge Planning: Evolving Relationships Between Hospitals and Community.” Health and Aging: Who’s in Charge, American Society on Aging, Philadelphia, PA. 1990

“Comprehensive Discharge Planning for the Elderly: A Pilot Study.” 42nd Annual Scientific Meeting, Gerontological Society of America, Minneapolis, MN. 1989

“Comprehensive Discharge Planning for the Elderly.” Sixth Annual Regional Blue Prints Conference, Geriatric Services: Winning Strategies, Hershey, PA. 1989

“Comprehensive Discharge Planning for the Elderly: A Pilot Study.” Second Annual Conference on Aging, Center for the Study for Aging, University of Pennsylvania, Philadelphia, PA. 1989

“Comprehensive Discharge Planning for Hospitalized Elderly: A Pilot Study.” Eastern Nursing Research Society, Nursing Research Expansion into a Collaborative Era, Philadelphia, PA. 1989

“Comprehensive Discharge Planning for Hospitalized Elderly: A Pilot Study”. Center for the Advancement of Nursing Practice, Beth Israel Hospital. Elder Care: Today’s Research, Tomorrow’s Practice, Boston, MA. 1989

“Challenges to Health and Human Services.” Pennsylvania Nurses Association 1989 Annual Convention, Harrisburg, PA. 1989

“The Research Experience: A New Investigator's Point of View.” Sigma Theta Tau Distinguished Lecturer Series, Beta XI Chapter, Wilmington, DE.

“Educational Perspectives: The Nursing Shortage: Proposed Solutions”. Proceedings from the Eighty-Fifth Annual Convention of the Pennsylvania Nurses Association, Nursing Foundation of Pennsylvania, November, 44-49. 1988

“Nursing Shortage: Proposed Solutions.” Pennsylvania Nurses Association, Hershey, PA. 1988

“Nursing Leadership in an Information Society.” Sigma Theta Tau Distinguished Lecturer Series, Delta Rho Chapter, Philadelphia, PA. 1988

“Nursing Education: Making the Grade in Quality and Cost.” Boston College, School of Nursing, Boston, MA. 1987

“The Impact of the Prospective Payment System on the Quality of Care Received by Medicare Beneficiaries in the United States.” International Health Economics and Management Conference, Munich, West Germany. 1987

“Policy Issues Associated with the Delivery of Quality Care to Geriatric Rehabilitation Patients.” American Congress of Rehabilitation Medicine, Baltimore, MD. 1986

“Health Profile of the Elderly: Implications for Public Policy.” Philadelphia College of Osteopathic Medicine, Philadelphia, PA. 1986

“Initiating Constructive Change: Minimizing Trauma. Academia and Nursing Service: Mutual Coexistence and Profitable Collaboration.” Distinguished Nurse Scholar, Veterans Administration Medical Center, Richmond, VA. 1985

“Ethical Considerations in the Care of the Institutionalized Elderly”. 2nd International Congress in Nursing Law and Ethics, Tel Aviv, Israel. 1985

Publications

Journal Articles (Refereed)

Bowles, K.H., Holmes, J.H., Ratcliffe, S., Liberatore, M., Nydick, R. and Naylor, M.D. (2009). Factors Identified by Experts to Support Decision Making for Post Acute Referrals. *Nursing Research*, 58(2), 115-122.

Naylor, MD, and Keating, SK. (2008). Transitional Care: Movement from one care setting to another. *American Journal of Nursing*, 108(S9): 58-63.

Casarett D, Fishman J, O'Dwyer P, Barg F, Naylor MD, & Asch D. (2008). How should we design supportive cancer care? The patient's perspective. *Journal of Clinical Oncology*, 26(8):1296-1301.

Bowles KH, Ratcliffe SJ, Holmes JH, Liberatore M, Nydick R, Naylor MD. (2008) Post-acute referral decisions made by multidisciplinary experts compared to hospital clinicians and the patients' 12-week outcomes. *Medical Care*, 46(2):158-66.

Alexander KP, Newby LK, Armstrong PW, Cannon CP, Gibler WB, Rich MW, Van de Werf F, White HD, Weaver WD, Naylor MD, Gore JM, Krumholz HM, Ohman EM; American Heart Association Council on Clinical Cardiology; Society of Geriatric Cardiology. (2007) Acute coronary care in the elderly, part II: ST-segment-elevation myocardial infarction: a scientific statement for healthcare professionals from the American Heart Association Council on Clinical Cardiology: in collaboration with the Society of Geriatric Cardiology. *Circulation*, 115(19):2570-89.

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McCauley, K.M., Bixby, M.B., & Naylor, M.D. (2006). Advanced Practice Nurse Strategies to Improve Outcomes and Reduce Cost in Elders with Heart Failure. *Disease Management*, 9(5), 302-310.

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Foust, J.B., Naylor, M.D, Boling, P.A., & Cappuzzo, K.A. (2005). Opportunities for Improving Post-Hospital Home Medication Management among Older Adults. *Home Health Care Services Quarterly*, 24(1-2), 101-122.

Naylor, M. D., Stephens, C., Bowles, K. H., & Bixby, M. B. (2005). Cognitively impaired older adults: From hospital to home. A pilot study of these patients and their caregivers. *American Journal of Nursing*, 105(2), 40-49.

Naylor MD. (2004). Transitional Care Model for Older Adults: A Cost-Effective Model. *LDI Issue Brief*; 9(6), Apr/May.

Naylor, M.D., Brooten, D.A., Campbell, R.L., Maislin, G.M., McCauley, K.M., & Schwartz, J.S. (2004). Transitional Care of Older Adults Hospitalized with Heart Failure: A Randomized Clinical Trial. *Journal of the American Geriatric Society*, 52(5), 675-684.

Houldin, A.D., Naylor, M.D., & Haller, D.G. (2004). Physician-nurse collaboration in research in the 21st century. *Journal of Clinical Oncology*, 22(5), 774-776.

Bowles, K.H., Holmes, J.H., Naylor, M.D., Liberatore, M., & Nydick, R. (2003). Expert Consensus for Discharge Referral Decisions Using Online Delphi. *Proceedings of the AMIA Annual Symposium*, 106-109.

Naylor, M.D. (2003). Nursing intervention research and quality of care: Influencing the future of healthcare. *Nursing Research*, 52(6), 380-385. (invited paper)

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Brooten, D., Naylor, M.D., York, R., Brown, L.P., Munro, B.H., Hollingsworth, A.O., Cohen, S.M., Finkler, S., Deatrck, J., Youngblut, J.M. (2002). Lessons Learned from Testing the Quality Cost Model of Advanced Practice Nursing (APN) Transitional Care. *Journal of Nursing Scholarship*, 34(4), 369-375. **Note:** Winner of the Sigma Theta Tau International's Best of the Journal of Nursing Scholarship Award in the Health Policy and Systems Category.

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Bowles, K.H., Peng, T., & Naylor, M.D. (2001). Informatics application provides instant research in practice benefits. *Proceedings of the AMIA Symposium*, 66-70.

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- Naylor, M. (1994). Nursing Practice. *Illustrated Manual of Nursing Practice*. (2nd Edition) Springhouse, PA; Springhouse Publishing Co.
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- Naylor, M. (1992). The Implications of Discharge Planning for Hospitalized Elderly. In Fulmer, T. & Walker, M. K. (Eds.), *Critical Care Nursing of the Elderly*. New York: Springer Publishing Co., 331-347.
- Naylor, M. (1992). Recruitment of Students into Nursing. In McCloskey, J.C. & Grace, H.K. (Eds.) *Current Issues in Nursing*. (4th Edition) St. Louis: C.V. Mosby Co.
- Naylor, M. (1991). Nursing Practice. In Schull, P. (Ed.), *Nursing 91: Illustrated Manual of Nursing Practice*. Springhouse, PA: Springhouse Publishing Co.
- Naylor, M. (1990). Recruitment of Students into Nursing. In McCloskey, J.C. & Grace H.K. (Eds.), *Current Issues in Nursing*. (3rd Edition) St. Louis: C.V. Mosby Co.

Major Research and Professional Leadership Committees

- 2007 - Member, Quality Alliance Steering Committee (QASC)
- 2007 - Member, Roundtable on Evidence Based Medicine, Institute of Medicine
- 2007 - Member, Governor's Chronic Care Management, Reimbursement, and Cost Reduction Committee
Commonwealth of Pennsylvania
- 2006 - Member, Planning Advisory Committee
Tracking NQF-Endorsed Consensus Standards for Nursing-Sensitive Care
National Quality Forum, Washington, DC
- 2006 - 2007 Member, Chronic Care Workgroup
Department of Health & Human Services, Office of the National Coordinator for Health Information Technology, American Health Information Community, Washington DC
- 2005 - 2006 Member, Healthcare for Older Persons with Multiple Chronic Conditions: Establishing a Research Agenda
Department of Health & Human Services, Agency for Healthcare Research and Quality, Baltimore, MD
- 2005 - 2007 Member, Quality of Health Care Panel
Commonwealth of Pennsylvania, Office of the Governor
Office of Health Care Reform, Harrisburg, PA
- 2003-2004 Co-Chair, Nursing Care Performance Measures Steering Committee
National Quality Forum, Washington, DC
- 2003-2004 Member, Health Advisory Committee
Alberta Heritage Foundation for Medical Research
Edmonton, Alberta, Canada
- 2001-2005 Member, National Advisory Council
National Institute of Nursing Research
National Institutes of Health
Bethesda, MD
- 1999-2003 Grant Reviewer
National Alzheimer's Association
Washington, DC.
- 1999 Consultant
"National Demonstration and Evaluation of Home Hospital"
The John A. Hartford Foundation
New York, NY
- 1998 Member, Research Committee
National PACE Association
San Francisco, CA
- 1995 Member, Review Team
National Institute of Nursing Research
Division of Intramural Research
Bethesda, MD
- 1994-1998 Standing Member, Scientific Review Committee
Agency for Health Care Policy and Research
Bethesda, MD

1987 Member, Review Team National Fellowship Program
W. K. Kellogg Foundation
Battle Creek, MI

Board Membership and Advisory Groups

Boards

2008- Member, RAND Health Board
2008- Member, Nursing Quality and Safety Alliance
2005- Member, Health Quality Partners, Doylestown, PA
2002- President, Board of Directors, New Courtland, Inc., Philadelphia, PA
1998- Trustee, Waverly Heights, Chair, Health and Wellness Committee
Gladwyne, PA
1997- Trustee, New Courtland, Inc., Member, Executive Committee
Philadelphia, PA
1997 Member, Advisory Group, Research Center, Department of Nursing
Oxford Brookes University, Oxford, England
1997- Trustee, Presbyterian Foundation, Member, Board Effectiveness
Committee, Philadelphia, PA
1994-1996 Trustee, Presbyterian Medical Center
Philadelphia, PA

Advisory Positions

2007 Member, Advisory Board for Improvements in Care Coordination for
Older Adults, Society of Hospital Medicine
2005- Member, Health Quality Partners
Doylestown, PA
2004 Member, Steering Committee
Pennsylvania Governor's Conference for Women
2000 Member, National Advisory Group
Acute Care Demonstration Initiative
National Alzheimer's Association
Washington, DC
1993-1997 Member, Advisory Group
NICHE Project funded by The John A. Hartford Foundation
New York University, Division of Nursing
New York, NY
1987 Member, Advisory Panel
PEW Memorial Trust Nursing Education Project
American Association of Colleges of Nursing and the National League for
Nursing, New York

Testimony

U.S. Senate Committee on Finance, 2009
U.S. House of Representatives Appropriations Committee on behalf of the American Association of Colleges of Nursing, 1999
U.S. House of Representatives Energy and Commerce Committee on behalf of the American Association of Colleges of Nursing, 1998
U.S. Senate Special Committee on Aging, 1998
Presidential Commission on HIV Epidemic, 1988
U.S. Senate Subcommittee on Veterans Affairs on behalf of the American Association of Colleges of Nursing, 1987

Editorial Positions

Guest Editor

2009 Health Affairs, special issue on Long Term Care

Editorial Board Membership

2002- *The Journal of Cardiovascular Nursing*
1998-1999 *Nursing Outlook*
1997-1999 *Nursing Forum*

Peer Reviewer

Journal of the American Medical Association
Annals of General Internal Medicine
British Medical Journal
Journal of Applied Gerontology
Journal of the American Geriatrics Society
Nursing Outlook
Journal of Cardiovascular Nursing
Western Journal of Nursing Research
HSR: Health Services Research

Memberships in Professional and Scientific Societies

Institute of Medicine
American Academy of Nursing
Academy Health
American Heart Association Council on Cardiovascular Nursing
American Nurses Association
Pennsylvania Nurses Association
Gerontological Society of America
Sigma Theta Tau International Honor Society, Xi Chapter
Heart Failure Society of America

University of Pennsylvania Service Activities

University

Member, Academic Planning and Budget Committee (2006-2009)
Member, University Council Committee on International Programs (2004-2005)
Member, Search Committee for University Provost (2004-2005)
Member, Center for Technology Transfer, Advisory Committee (2001-2002)
Member, Search Committee for Dean of the School of Nursing (2000-2001)
Member, Council of Undergraduate Deans (1986-1998)
Member, Provost's Planning Committee on Undergraduate Education (1997-1998)
Senior Fellow and Member, Executive Committee, Leonard Davis Institute for Health Economics (1986-Present)
Member, Provost's Task Force on Study Abroad (1990-1998)
Fellow, Center for the Study of Aging/Institute on Aging (1986-Present)
Member, Primary Care Collaboration Joint Task Force with School of Medicine (1992)
Member, Pappas Fellow Selection Committee (1994)
Member, Search Committee, Vice Provost for University Life (1987-88)
Member, Advisory Board, International Studies Program (1990-1997)
Member, Pre-Freshman Program Planning Committee (1990-1998)
Member, School of Medicine, Scholarship Selection Committee (1995)
Member, Council of Undergraduate Medical Education (1995-1998)
Member, VA Deans Committee, Alternate (1990-1996)
Member, College of General Studies Internal Review Committee (1991)
Member, Library Advisory Committee (1996-1998)

School of Nursing

Chair, Undergraduate Curriculum Committee (1986-1998)
Member, Academic Standards Committee (1992-1994)
Member, Executive Committee (1986-1998)
Member, Division Heads/Long Range Planning Committee (1986-1998)
Undergraduate Admissions and Financial Aid, ex officio (1992-1998)
Chair, LIFE Education
Chair, Hillman Advisory Committee (1997-Present)
Member, Graduate Group (1986-Present)
Member, Library/Instructional Technology Committee (1990-1998)
Member, LIFE Leadership Committee (1998-2006)
Chair, LIFE Education and Research Committee (1998-2006)
Chair, Strategic Planning Committee (1999-2000)
Member, Personnel Committee (2003-Present)
Member, Penn/Beverly Task Force (2004-Present)
Member, Academic Freedom Committee (2004-2007)
Member, Doctoral Admissions Committee (2004-Present)
Chair, Personnel Committee (2006-2007)

NANCY RIDENOUR, Ph.D., R.N., A.P.R.N., B.C., F.A.A.N.

**Dean and Professor
University of New Mexico College of Nursing**

Work

**MSC 09 5350
1 University of New Mexico
Albuquerque, NM 87131
505-272-6284
nridenour@salud.unm.edu**

Home

**900 Dartmouth NE
Albuquerque, NM 87106
505-314-6718
n.riden@yahoo.com**

CAREER OBJECTIVE

To improve the health of the public through educating the future health care workforce and enhancing primary care. The position should provide the opportunity to enhance my capacity in innovation, fundraising, health policy, mentoring, and visioning.

CAREER HIGHLIGHTS

- Started a new college of nursing at Texas Tech University Health Sciences Center
- Served as Dean of Nursing at two public universities and created entrepreneurial, interdisciplinary programs that enhanced their capabilities to grow despite state cutbacks for higher education.
- Raised over \$ 10 million in external funding from private donors, foundations, corporations, federal and state government.
- Raised in excess of \$25 million through mentoring of others
- Extensive experience working with federal government, including working for the Ways and Means Committee, US House of Representatives.
- Experience in working with Texas, Illinois and New Mexico state governments and agencies in procuring funding, testifying about health workforce issues and developing innovative health care programs.
- Extensive experience in developing interdisciplinary programs with health sciences, college of education and liberal arts to pursue competitive grants.
- Certification in fund-raising from Indiana University and experience in calling on donors. Developed endowed chairs and scholarship programs for University of New Mexico College of Nursing, Illinois State University and Texas Tech University.
- Certification in change management from Colorado State University
- Developed multi-institutional programs with other universities, community colleges and K-12 school districts.
- Mentor to faculty nationwide for academic leadership and health policy.
- International experience in Peru, Mexico, Jordan, China, Cuba and India.
- Experience working with sovereign Native American Nations

PRESENT POSITION

Dean and Professor University of New Mexico College of Nursing, December 2008-present

- Initiated Office of Health Policy at the Health Sciences Center
- Chair, HSC Health Care Reform Legislative Task Force
- Health Care Reform Advisor to University of New Mexico Health Sciences Center
- Fellow, Robert Wood Johnson Health Policy Center University of New Mexico
- UNM Health Care Workforce Work Group
- Increased interdisciplinary collaboration at HSC and at UNM
- Steering Committee NM Action Coalition to implement IOM Future of Nursing Recommendations
- Obtained first Endowed Chair for the College
- Initiated Faculty Practice Program
- Supported innovation in nurse-managed faculty practices
- Nationally ranked Nurse Midwifery and Family Nurse Practitioner Programs
- Initiated the DNP (Doctor of Nursing Practice)
- Spearheaded the organization and implementation of NMNEC (New Mexico Nursing Education Consortium) www.nmnec.org
 - Over 2 year period brought together 23 nursing programs in the state to develop and approve statewide BSN curriculum to be offered at all public institutions offering nursing in the state
- Achieved CCNE 10 year re-accreditation with no recommendations
- HSC representative to University Resource Centered Management (RCM) Team
- Member Board of Trustees UNM Foundation

INSTITUTE OF MEDICINE, Washington, DC

- Robert Wood Johnson Health Policy Fellow, 2007-2008

United States House of Representatives Committee on Ways and Means

Policy Analyst, 2008. Contributed to the Health Information Technology for Economic and Clinic Health (HITECH) Act enacted as part of the American Recovery and Reinvestment Act of 2009 and also to the Patient Protection Affordable Care Act (PPACA). Required bi-partisan interactions and meetings with multiple stakeholder and advocacy groups. Portfolio included several Medicare issues:

- Hospice
- Hospital acquired conditions
- Hospital acquired infections
- Health Information Technology/meaningful use
- E-prescribing
- Transparency in ownership of Long-term care facilities
- Quality outcomes in long-term care
- Social insurance for long-term care
- Funding for primary care
- International comparisons in health outcomes and health systems
- Chronic Care Coordination
- Clinical Outcomes/Quality
- Workforce
- Pay for performance/value based purchasing

ILLINOIS STATE UNIVERSITY COLLEGE OF NURSING, Normal, IL 1999-2007

Lead the transition from a free standing private nursing college to the first health professions college on a large state university campus

- Obtained post-doctoral education opportunities for six faculty
- Required development of all mechanisms and policies and procedures for the college
- College ranked in top 50 NIH funding
- Initiated the PhD program in collaboration with the University of Iowa
- Secured local, state and federal funding for Teaching Nursing Home
- Obtained Department of Labor opinion for local Workforce Investment Board to support displaced auto workers obtaining BSN, MSN, PhD

Texas Tech University Health Sciences Center School of Nursing, Lubbock, TX 1981-1999

One of three faculty who started the College of Nursing at TTUHSC. Started the Practice Program, the Graduate Program including masters and PhD, first faculty in the CE program

- Professor and Associate Dean for Education, 1995-99
- Professor and Associate Dean for Graduate Program, 1990-95
- Associate Professor and Associate Dean for Graduate Program, 1989-90
- Associate Professor and Associate Dean for Practice Programs and Practice Development, 1986-89
- Assistant Dean for Practice Programs and Practice Development, 1984-86
- Family Nurse Clinician for Student Health Services, 1981-87
- Assistant Professor, 1981-86

University of Colorado Health Sciences Center

Initiated Family Nurse Practitioner Program in Graduate Program

- Assistant Professor Rural Outreach Program and Robert Wood Johnson Faculty Fellowship Program in Primary Care,
- Preceptor School Nurse Practitioner Program; Preceptor Pediatric Nurse Practitioner Program,
- Instructor Graduate Family Nurse Practitioner Program and Robert Wood Johnson Faculty Fellowship Program in Primary Care,
- Clinical Preceptor Medical Students,

PRACTICE APPOINTMENTS

- Family Nurse Practitioner, Illinois State University, Student Health Services, Normal, IL, Family Nurse Practitioner, Community Health Care Clinic, Bloomington, IL
- Family Nurse Practitioner, Texas Tech University, Student Health Service, Lubbock, TX
- Family Nurse Practitioner, Texas Tech University, Wellness Center, Lubbock, TX,
- Consultant to Texas Department of Health, Lubbock, TX,
- Primary Care of Homeless – Guadalupe Economic Services, Lubbock, TX,
- Primary Health Clinic-Neighborhood House, United Way/Lutheran Social Services, Lubbock, TX,
- CPR Instructor, Texas Tech University Health Sciences Center, School of Nursing, Lubbock, TX,
- Infection Control Consultant, West Texas Rural Health Providers, Lubbock, TX,
- R.N. Consultant for A.G.W. Enterprises, Bethphage Community Services, and Lubbock State School, Lubbock, TX,
- Family Nurse Clinician for Student Health Services, Texas Tech University, Lubbock, TX,
- Nurse Practitioner, Emerson House, (juvenile detention center), Denver, CO,
- Staff Nurse on call, St. Joseph Hospital, Denver, CO,
- Adult Nurse Practitioner, University of Colorado Medical Center Emergency Room, CO,

- Syphilis Serology and Dysuria Research Studies University of Colorado Medical Center, CO, 1Nurse Practitioner, Colorado General Sexually Transmitted Disease Clinic, CO,
- Epidemiologist and Employee Health Nurse, Beth Israel Hospital, Denver, CO,
- Staff Nurse, Medical-Surgical Unit, Colorado General Hospital, CO,
- Case Worker, National Center for Prevention of Child Abuse and Neglect, Denver, CO,

EDUCATION

Certificate in Change Management, Prosci, Colorado State University

Certificate in Fundraising Management. Center on Philanthropy, Indiana University

Doctor of Philosophy in Human Development and Family Studies, Texas Tech University, Lubbock, Texas

Master of Science in Nursing, Family Nurse Clinician, University of Colorado, Denver, Colorado

Adult Nurse Practitioner, University of Colorado, Denver, Colorado

Bachelor of Science in Nursing, University of Colorado, Denver, Colorado.

THESIS AND DISSERTATION

“A Dialogical Paradigm for Holistic Discourse in Nursing.” Texas Tech University, Ph.D.,

“Health Beliefs, Preventive Behavioral Intentions and Knowledge of Gonorrhea: Predictors of Recidivism?” University of Colorado, M.S

HONORS

- Distinguished Nurse of the Year: New Mexico Nursing Excellence Award
- Visiting Scholar, Jefferson School of Nursing, Thomas Jefferson University, Philadelphia, PA,
- Robert Wood Johnson Health Policy Fellow
- Woman of Distinction, McClean County YWCA
- Robert Wood Johnson Executive Nurse Fellow
- Distinguished Faculty Award, Texas Tech University Health Sciences Center
- President’s Academic Achievement Award, Texas Tech University Health Sciences Center
- Fellow American Academy of Nursing
- Health and Human Services, United States Public Health Service Primary Care Policy Fellow
American Nurses’ Association Nominee
- Phi Kappa Phi
- Texas Nurses Association, District 18, Nurse of the Year
- International Center for Arid and Semi-Arid Land Studies, Fulbright-Hays Fellowship:
Study tour of Egypt and Jordan
- International Center for Arid and Semi-Arid Land Studies, Fulbright-Hays Fellowship: Study Tour of
China
- Teaching Excellence Award, Texas Tech University, Health Sciences Center
- Kennedy Institute of Ethics Bioethics Course, Georgetown University
- National Endowment for the Humanities Fellowship, The Role of Medicine: Historical Perspectives
on the Healing Task, Princeton University.
- National Endowment for the Humanities Fellowship, Human Nature and the Healer, Williams
College

- Sigma Theta Tau International
- BSN with Honors, University of Colorado
- National Merit Letter of Commendation,
- President's Scholarship, Colorado School of Mines, Golden, Colorado
- National Honor Society

JOURNAL ARTICLES

Ridenour, N. (2010). "Transforming our nation's health". *Journal of Professional Nursing* 26(3), 133-134

Ridenour, N. & Trautman, D. (2009). "A primer for nurses on advancing health reform policy." *Journal of Professional Nursing*. 25(6), 358-362.

Ridenour, N. (2009). "Clinical education reform: Reenvisioning the workforce." *Journal of Nursing Education*, 48(6), 419-420.

Green, A., **Ridenour, N.** (2004). "Shaping a career trajectory in academic administration: leadership development for the deanship," *Journal of Nursing Education*, 43(11), 489-95.

Ridenour, N. (2004). "AAN news & opinion. Philanthropy in action," *Nursing Outlook*, 52(4), 218.

Ridenour, N. (2004). "AAN news & opinion. AAN nursing leadership: philanthropy in action," *Nursing Outlook*, 52(3), 158.

Ridenour, N. (2003). "Prevention key to managing swimmer's itch," *The Nurse Practitioner Journal*, 28(11), 54-55.

Swartz, M., Grey, M., Allan, J., **Ridenour, N.**, Kovner, C., Hinton Walker, P., & Marion, L. (2003). "A day in the lives of APNs in the U.S.," *The Nurse Practitioner Journal*, 28(10), 32-39.

Campbell, S., Prater, M., Schwartz, C., **Ridenour, N.** (2001). "Building an Empowering Academic and Practice Partnership," *Nursing Administration Quarterly*, 26(1), 35-44.

Ridenour, N. (1999). "Challenges for Nurse Practitioners: Realistic Health Outcomes for Developmentally Disabled Individuals," *Nurse Practitioner Forum*, 10(4), 191.

Norton, D. & **Ridenour, N.** (1995). "Homeless Women and Children: The Challenge of Health Promotion," *Nurse Practitioner Forum*, 6(1), 29-33.

Ridenour, N. & Norton, D. (1995). "Community Based Persons with Mental Retardation: Opportunities for Health Promotion," *Nurse Practitioner Forum*, 6(1), 19-23, reprinted as classic article, 1997 *Nurse Practitioner Forum*, 8(2), 45.

Demirbag, B. & **Ridenour, N.** (1995). "Perceptions of Learning Needs and Preferred Learning Methods about AIDS/HIV Among Registered Nurses Working in the Community in Texas," *Journal of Continuing Education in Nursing*, 26(3), 129-134.

Timmons, G. & **Ridenour, N.** (1994). "Legal Approaches to the Restraint of Trade of Nurse Practitioners." Disparate reimbursement patterns. *Journal American Academy of Nurse Practitioners*, 6(2) 55.

Timmons, G. & **Ridenour, N.** (1993). "Restraint of Trade Implications for Nurse Practitioners. Denial of Nurse Practitioners," *Journal American Academy of Nurse Practitioners*, 5(4), 175-178.

Lewis, P. (1991). "Looking to Jordan for Rural Healthcare Lessons," *Vistas: Texas Tech Research*, p. 30-31.

Ridenour, N. (1991). "Refusal of Life-Sustaining Treatment: Implications for Nurses in Advanced Practice," *Synergy*, 1(1), 3.

Ridenour, N. (1990). "Nursing Diagnoses for Primary Health Care," *Newsletter American Nurses' Association Council of Primary Health Care Nurse Practitioner*, 13(1), 3.

Ridenour, N. (1990). "Nursing Diagnoses for Primary Health Care," *Newsletter American Nurses' Association Council of Primary Health Care Nurse Practitioners*, 13(2), 3.

Langford, T., **Ridenour, N.**, et al. (1987). "Effort to Emphasize Wholeness in Professional Nursing," *Journal of Professional Nursing*, 3(6), 362-371.

BOOKS/CONTRIBUTIONS TO BOOKS

Keller, T., & **Ridenour, N.** (2012). "Health Policy." In Giddens, J., *Concepts for Nursing Practice*. Elsevier.

Ridenour, N. (2011). Robert Wood Johnson Health Policy Fellowship. In Feldman, H., McBride, A., Alexander, R., Smith, T., Jaffe-Ruiz, M., Greenberg, M., & McClure, M. (Eds). *Nursing Leadership: A concise encyclopedia*, second edition. Springer.

Ridenour, N., & Santa Anna, Y. (2011). "An overview of legislation and regulation." In Mason, D., Leavitt, J., & Chafee, M. (Eds) *Policy & Politics in Nursing and Health Care (6th ed)*. Elsevier

Ridenour, N., (2006). "Building and sustaining chapter viability through philanthropy. In N. Ridenour (Ed.), *Chapter Philanthropy Resource Guide*. Indianapolis: Sigma Theta Tau, International.
<http://www.nursingsociety.org/giving/chapter%20resource%20guide.pdf>

Ridenour, N., Kossman, S., Mock, D. (2003). "Challenges and Rewards for Educators, Students, and Staff," In M. Armstrong & S. Frueh (Ed.) 2nd edition, *Telecommunications for Nurses*. New York: Springer.

Ridenour, N. & Komoroski, K. (1998). Multidisciplinary Collaboration in the Telehealth System. In M. Armstrong (Ed.). *Telecommunications for Health Professionals*. New York: Springer.
Telecommunications for Health Professionals, AJN Book of the year, 1998.

Ridenour, N. (1998). Graduate Program Via Telecommunications. In M. Armstrong (Ed.). *Telecommunications for Health Professionals*. New York: Springer.

Cox, H. Hinz, M., Lubno, M., Newfield, S., **Ridenour, N.**, Slater, M., Sridaromont, K., (1997) (3rd ed). *Clinical Application of Nursing Diagnosis*. F. A. Davis

Ridenour, N. (1994). Nursing Diagnosis for Community Health/Aggregate. In R. Johnson (Ed.) and M. Paquette (Ed.). *Classification of Nursing Diagnoses Proceedings of the 10th Conference*, Philadelphia: J. B. Lippincott.

Ridenour, N. (1994). Specialty Organizations: Nursing Diagnosis Use and Issues. In R. Johnson (Ed.) and M. Paquette (Ed.). *Classification of Nursing Diagnoses, Proceedings Of the 10th Conference*, Philadelphia: J. B. Lippincott.

Cox, H., Hinz, M., Lubno, M., Newfield, S. **Ridenour, N.**, Slater, M, & Sridaromont, K. (1993), 2nd Edition, *Clinical Application of Nursing Diagnosis: F. A. Davis*

Ridenour, N. (1992). Meeting the Needs of the Underserved. In M. Johnson (Ed), *Doing More With No More: Economic Myths and Realities* (Vol. 4). Mosby Yearbook.

American Nurses Association Task Force on End of Life Decisions: (c) Nursing Care and Do-Not-Resuscitate Decisions (1992). (d) Position Statement on Foregoing Artificial Nutrition and Hydration (1992).

American Nurses Association Task Force on End of Life Decisions: (a) Statement on Promotion of Comfort and Relief of Pain in Dying Patients (1991). (b) Position Statement on Nursing and the Patient Self-Determination Act (1991).

Cox, H., Hinz, M., Lubno, M., Newfield, S. **Ridenour, N.**, & Sridaromont, K. (1989). *Clinical Application of Nursing Diagnosis: F. A. Davis.*

Keeney, B., **Ridenour, N.**, et. al (1987). *Konstraktion Therapeutischen Wirklichkeiten*. Dortmund, Germany: Verlag Modeines Lernen.

Ridenour, N. (1987). *CAI Approaches to Teaching Physical Assessment*. Texas Consortium Geriatric Education Centers.

Keeney, B., et. al. (1986). Cybernetic Approaches to Weight Control. In J. Harkaway (Ed), *Eating Disorders*. Rockville: Aspen, pp. 84-91.

Carter, M., & **Ridenour, N.** (1985). Cuban Adolescent Adjustment to the United States Following the Freedom Flotilla, In M. Carter (Ed.) *A Transcultural Nursing Challenge: From Discovery to Action*. Salt Lake City: University of Utah Printing, pp. 142-147.

Wise, P. & **Ridenour, N.** (1985). *Nursing Approaches to Everyday Ethical Challenges*. Media production for Hospital Satellite Network.

Ridenour, N. (1983). Health Beliefs, Preventive Behavioral Intentions, and Knowledge of Gonorrhea: Predictors of Recidivism? In Monographs 83 Proceedings of the 2nd Annual Sigma Theta Tau Conference, *The World of Work*, pp. 144-177.

BOOK REVIEWS

Reviewed the following for American Association for Advancement of Science Book and Films:

- Lovegrove, R. (2009). *Health: Ethical Debates in Modern Medicine*. North Mankato, MN: Smart Apple Media.
- Green, R. (2007). *Babies by Design. The Ethics of Genetic Choice*. New Haven: Yale University Press.
- *Life Running Out of Control: Designer Babies and Gene Robbery*. Films for the Humanities and Sciences, Inc., May/June 2006
- Ackerman, D. (2004). *An Alchemy of Mind: The Marvel and Mystery of the Brain*.
- Donaldson, R., Lundgren, K. & Spiro, H. (2003). *The Yale Guide to Careers in Medicine and the Health Professions*.
- Magnus, D., Caplan, A., McGee, G. (2002). *Who Owns Life?*
- Papa, S. (2001). *Addiction*.
- Judson, K. (2001). *Medical Ethics: Life and Death Issues*.
- Greenfield, S. (2000). *The Private Life of the Brain: Emotions, Consciousness, and Secret of the Self*.
- Ciarns-Smith (1999). *Secrets of the Mind*.
- Stoppard, M. (1999). *Well Woman*.
- Grohol, J. (1999). *The Insider's Guide to Mental Health Resources*
- Calvin, William H. (1996). *How Brains Think: Evolving Intelligence, Then and Now* Basic Books.
- *What Every Athlete Should Know About Steroids*. (video 1996).
- Chuchland, P. (1995). *The Engine of Reason the Seat of the Soul*. MIT Press.
- *Frog Girl* (Film 1993).
- *The Burks have AIDS* (Film 1988).
- *Toxic Trials*. (Film 1986).
- *A Portrait of Hope*. (Film 1986).
- *Stress: Learning to Handle It*. (Film 1985).
- *How to Choose a Nursing Home*. (Film 1985).
- *Before It's Too Late: Teenage Suicide*. (Film 1985).
- *Code Gray* (Film 1984). Fanlight Films.
- *Coping with Death in the Family* (Film 1983). Learning Tree, Filmstrips.
- *Life Changes Causes Stress* (Film 1983). Encyclopedia Britannica.
- *Be Well, Stress in Later Years* (Film 1983). Churchill films.
- Vogt, T. M. (1983). *Making Health Decisions*. Chicago: Nelson Hall.
- *Holistic Health: Treating the Whole Person* (Film 1982). New York, NY: MacMillan.
- Growitz, S. (1982). *Doctor's Dilemmas*. New York; MacMillan.
- Getchell, B. (1982). *Being fit. A Personal Guide*. New York: John Wiley and Sons.

Publisher Reviews:

- Purnell, L. & Paulanka, B. (1997). *Transcultural Healthcare: A Culturally Competent Approach*. Philadelphia: F. A. Davis Company.
- Reviewer for Winiarski, M. (1991). *AIDS-Related Psychotherapy*. New York: Pergamon Press, Inc.

Reviewer for the following publications:

- Editorial Board *Journal of Professional Nursing*, 2008-present
- Policy, Politics, & Nursing Practice
- Editorial Board of *MEDICC Review: A journal focused on health and medicine in Cuba*. (Oct. 2006)
- *Nurse Educator*. (2003-present).
- Editorial Panelist for *Image: Journal of Nursing Scholarship*. (1994-1999).
- *American Journal of Nursing*. (1992-Present).
- *Nursing Outlook*. (1991- Present).

- *Nursing Diagnosis*. (1990-2000).
- *Public Health Nursing*. (1989-Present).
- *Journal of Professional Nursing*. (1988-Present).
- *Health Services Research*. (2009-Present).

FUNDING

- Translating Research to Policy, Robert Wood Johnson Foundation, Princeton, NJ, August 2-3, 2007.
- USIA funded consultation Avinashilingam University, Coimbatore, India. July, 2000.
- Expert Panel AHCPR Evidence Report Complementary and Alternative Medicine Use of Garlic in Prevention of Cardiovascular Disease and Cancer. 1999.
- Expert Panel AHCPR Evidence Report Complementary and Alternative Medicine Use of Siyblum Marianum in Treatment of Liver Disease and Cirrhosis. 1999.
- Primary Care Research Networks; American Academy of Nursing; AHCPR. 1995-1998.
- Development of Community Health and Primary Health Care Nurse Practitioner Graduate Curriculum. Funded by West Texas Rural Health Education Center. Funded for \$26,000. 1989.
- Jordan University of Science and Technology. Funded by USIA and International Center for Arid and Semi-Arid Studies. 1989.
- West Texas Rural Health Providers and Texas Department of Health AIDS Education and Infection Control Consultation in Rural West Texas. Funded for \$28,000. 1988. Supplemental Funding for \$33,000. 1989.
- Co-Investigator: Microcomputer Laboratory to Develop CAI Logic and Clinical Decision Making. Funded for \$67,500. 1988.
- “Health Beliefs and Behaviors of Peoples of Ganzu Province and Inner Mongolia, China.” Funded by Fullbright-Hays Foundation. Sponsored by ICASALS. 1988.
- Co-Investigator: Study Tour Primary Health Care and Traditional Chinese Medicine. Peoples Republic of China. Funded by Fullbright-Hays Foundation. Sponsored by ICASALS. 1988.

GRANTS (Principal Investigator)

- Health Resources and Services Administration: “Nurse Faculty Loan Program”, \$38,333. 2010
- HRSA “AARA Nurse Faculty Loan Program” \$9,589. 2010
- HRSA “AARA Scholarships for Disadvantaged Students”, \$22,886. 2010
- Robert Wood Johnson Foundation: “New Careers in Nursing”, \$50,000. 2010
- Mustang Health Center, School Based Health Center, \$18,719. 2010
- First Choice Community Health care, \$50,232. 2010
- Health Resources and Services Administration: “Nurse Faculty Loan Program”, \$10,654. 2009
- Robert Wood Johnson Foundation, “Health Policy Fellowship”, \$155,000. 2007-2010
- Robert Wood Johnson Foundation, “Partners in Nursing”, \$250,000 with \$250,000 matching from Illinois Prairie Community Foundation. 2007
- Memorial Medical Center, \$68,000. “Implementing Evidence-Based Practice.” Brenda Jeffers served as Project Director. 2005.
- U.S. Department of Education, \$300,000. “Increasing RN’s in Long Term Care.” 2004.
- Robert Wood Johnson Foundation Executive Nurse Fellowship, \$75,000. 2003-2006.
- Health Resources and Services Administration, Geriatric Nursing, \$25,000. 2003-2004.
- Gerontological Nursing Interventions Research Center and the Hartford Center for Geriatric Nursing Excellence, University of Iowa. “Nursing Staffing and Resident Outcomes in Nursing Homes,” \$5,663. May, 2003.
- Illinois State University’s Extended University. Distance education program grant which would design and implement electronically enhanced BSN completion courses for registered nurses. Submitted by Janie McCray and Nancy Ridenour. \$24,380. January, 2001.

- USIA, Avinashilingam University, India, \$23,000. 2000-02.
- Health Resources and Services Administration, Nurse Practitioner Training Grant:
 - Mennonite College of Nursing at Illinois State University:
 - 2000-01, \$215,301
 - 1999-00, \$163,987
 - Texas Tech University:
 - 2000-01, \$202,849
 - 1999-00, \$218,713
 - 1998-99, \$240,254
- Health Resources and Services Administration, Collaborative Advanced Education for Psychiatric/Addictions Nursing, in collaboration with University of Texas Health Sciences Center, Houston:
 - 1999-00, \$34,058
 - 1998-99, \$38,465
- Federal Nurse Traineeship Grants:
 - Mennonite College of Nursing at Illinois State University:
 - 1999-00, \$18,175
 - Texas Tech University:
 - 1997-98, \$34,175
 - 1996-97, \$24,846
 - 1995-96, \$29,734
 - 1994-95, \$43,740
 - 1993-94, \$42,520
 - 1992-93, \$40,522
 - 1991-92, \$42,168
 - 1990-91, \$23, 560
- Reviewer for Agency for Health Care Policy and Research, Small Business Grants, Washington, DC, May 5-7, 1992; June 4, 1993.
- Partners of the Americas Travel Funds to Peru. 1987.

FUND RAISING

Raised in excess of \$4,000,000 in donations/pledges to College of Nursing at University of New Mexico

Raised in excess of \$3,000,000 in donations/pledges to College of Nursing at Illinois State University. 1999-2005.

Raised in excess of \$150,000 for School of Nursing at Texas Tech University Health Sciences Center. 1990-1998.

TESTIMONY

HM 50: Statewide Nursing Education Plan. NM Legislative Health and Human Services Committee, Santa Fe, November 9, 2010.

Workforce Challenges. Governor's Forum. Santa Fe, October 25, 2010.

HJM 40: Nursing Faculty Shortage. NM Legislative Health and Human Services Committee, November 1, 2009.

Reducing Health Disparities. NM Department of Health, Office of Health Equity. June 12, 2009

PRESENTATIONS - ACADEMIC PAPERS/SPEECHES

“What Every Dean Wants Their Nursing Faculty Leaders to Know & Do in the Generation of Resources.” RWJF Nurse Faculty Scholars National Meeting, December 4, 2012, Albuquerque, NM.

“Looking Ahead to January 2014: Implementation of ACA at the State Level” RWJF Health Policy Fellows Alumni Retreat, Institute of Medicine, Washington, DC, October 14, 2012.

“Transforming Health Care: Nurses Engaged in Policy” Closing Keynote American Academy of Nursing 39th Meeting and Annual Conference, October 13, 2012, Washington, DC.

“National Health Care Reform” University of Northern Colorado School of Nursing. August 24, 2012.

“Leadership in the 21st Century”. Keynote for AACN Leadership in Academic Nursing Program. Colorado Springs, July 29, 2012.

“A Live Chat on the Affordable Care Act Decision” July 12, 2012, RWJF Human Capital Grantee and Alumni Networks.

“Health Policy: Strategies for Bridging the Health Disparities Gap”. New Mexico Nurse Practitioner Council. Las Cruces, NM. April 20, 2012.

“Preparing Nurses to Use Ethnic/Cultural Healing Practices to Promote Healthy Lifestyles.” Native American Indian Nurses’ Association. Walking in Beauty: Health and Wellness. Albuquerque, NM. April 19, 2012.

“Serve America’s Patients through a Career in Advocacy and Policy” AACN Third Annual Student Policy Summit. Washington, DC. March 26, 2012.

“Exerting Leadership Through Political/Policy Action” RWJ Executive Nurse Fellowship, Colorado Springs, CO, February 1, 2012.

“Vulnerable Populations.” Effecting Change in Health & Health Care Through Collaborative Leadership. RWJ Executive Nurse Fellowship, Colorado Springs, CO, January 30, 2012.

“Articulation Issues in Nursing Education Programs.” New Mexico Higher Education Department meeting with regents, governing board members & presidents. Socorro, NM, January 4, 2012.

“Technology and the Transformation of Health Care.” Repositioning Health Care through Relationships and Health Information Technology. Western Michigan University. October 28, 2011.

“IOM Report and What it Means for Indian Health Service”. Nurse Leaders in Native Care. National Conference, Albuquerque, NM. 16 August 2011.

“Native Health Workforce: Current Realities”. Working for Health-Mobilizing a Native Workforce. New Mexico Tribal Workforce Development Summit. May 19, 2011.

“Translating Health Reform to Practice”. Academic Health Centers and the Social Determinants of Disease: Measuring our Populations’ Health. April 27, 2011. Albuquerque, NM.

“Health Reform and Policy Implementation.” 37th Annual National Organization of Nurse Practitioner Faculties meeting, April 16, 2011, Albuquerque, NM.

“What do key constituents need to know to consider replication?” Evaluating Innovations in Nursing Education annual meeting, Albuquerque, NM, March 31, 2011.

“Preparing Master’s Students for Health Care Policy and Advocacy”. American Association of Colleges of Nursing, Master’s Education Conference. Scottsdale, AZ, February 24, 2011.

“NM Response to IOM Report”, Albuquerque, NM, January 12, 2011.

“Quality initiatives and health care reform.” Magnet Champion meeting, Albuquerque, NM, December 15, 2010.

“Health policy for nurse leaders: The role of faculty in healthcare policy.” Jonas Nurse Leaders Scholar Summit. Washington, DC, November 1, 2010.

“Impact of health reform.” Transforming Care at the Bedside Symposium, Albuquerque, NM, October 29, 2010.

“New Mexico Nursing Education Consortium”, Chief Academic Officers, Santa Fe, October 27, 2010.

“The Health Professional Workforce of Tomorrow: Challenges and Opportunities”. Governor’s Forum on Status of Adult Workers. Santa Fe, October 25, 2010.

“Population health and public policy.” Texas Tech University Health Sciences Center School of Nursing, Odessa, TX, October 15-16, 2010.

“Translating research and practice to health policy.” Jefferson School of Nursing, Philadelphia, PA. October 13, 2010.

“Research to policy.” Council for the Advancement of Nursing Science, State of the Science Congress. Washington, DC, September 27, 2010.

“The origins of meaningful use.” Biomedical Informatics Seminar Series University of New Mexico, September 23, 2010.

“Environmental scanning: Critical skills for nurse leaders.” Webinar for TTUHSC School of Nursing, June 22, 2010.

“Impact of health reform on nursing education in NM.” Center for Nursing Excellence Faculty Conference, Albuquerque, NM, June 2, 2010.

“Impact of health reform.” Christus/St. Vincent Hospital, Santa Fe, NM, May 22, 2010.

“Improving nursing practice and informing policy through nursing science. New Mexico Nurse Practitioner Council Annual Conference. Albuquerque, NM, April 22, 2010.

“United we stand, divided we fall: A policy conversation.” 36th Annual Meeting National Organization of Nurse Practitioner Faculties, Washington, DC, April 18, 2010.

“Integration of Research, Practice, Education, and Policy.” Keynote for 43rd Annual Nursing Research Conference, Western Institute of Nursing, Glendale, AZ. April 15, 2010.

“Advocacy for open access”. National Library of Medicine Evidence-based Scholarly Communication Conference. March 12, 2010, Albuquerque, NM.

“Health Policy: Impact and Focus” RWJF Nurse Faculty Scholars, National Meeting, Santa Fe, NM. December 2, 2009.

“Success in the faculty role”. American Association of Colleges of Nursing Faculty Development Conference, Albuquerque, NM, November 21, 2009.

“Changes in health care: What does it mean for nursing?” Transforming Care at the Bedside, Albuquerque, NM, September 18, 2009,.

“What is NM nursing education’s shared vision?” NM Statewide Nursing Faculty Conference. New Mexico Center for Nursing Excellence, Albuquerque, NM, June 4, 2009.

“Challenging the paradigm and Where do we go from here?” NM Statewide Nursing Faculty Conference. New Mexico Center for Nursing Excellence, Albuquerque, NM, June 4, 2009.

“Health reform: Implications for NPs & education.” National Organization of Nurse Practitioner Faculties, April 18, 2009, Portland, Oregon.

“Social Policy” Western Institute of Research, Salt Lake City, UT, April 25, 2009.

“Health Reform: Implications for Nurse Practitioners.” National Organization of Nurse Practitioner Faculties, Portland, OR April 18, 2009.

“Translating Research to Health Policy” Robert Wood Johnson Foundation Center for Health Policy at University of New Mexico Spring 2009 Lecture Series: Plural Perspectives on Health and Health Policy. University of New Mexico, April 9, 2009.

“Philanthropy” Webcast for Sigma Theta Tau, International. April 7, 2009.

“Health Reform: Leadership Lessons Learned.” Robert Wood Johnson Executive Nurse Fellowship, Washington, DC, April 3, 2009.

“Case Study on Community Health Program Funding.” Robert Wood Johnson Executive Nurse Fellowship, Washington, DC, April 3, 2009.

“Nurse Practitioners: Providing Solutions for Health Reform” Keynote California Association for Nurse Practitioners 32nd Annual Education Conference, Sacramento, CA, March 13, 2009.

“Health Policy Issues” American Political Science Association, Washington, DC, November 14, 2008.

“Nursing Leadership in Health Policy.” Robert Wood Johnson Executive Nurse Fellowship. San Francisco, October 22, 2008.

“Primary Care Issues in Health Care Reform,” American Academy of Nurse Practitioners, Washington, DC, October 20, 2008.

“Strategies for Health Care Reform”, Emergency Nurses Association Government Relations Committee, Washington, DC, October 9, 2008.

“Health Policy Fellowship”, Robert Wood Johnson Foundation, Princeton, NJ, July 28, 2008.

“Translating Research to Public Policy”, Robert Wood Johnson Foundation Workshop for Interdisciplinary Nursing Quality Research Initiative Grantees, Princeton, NJ, July 18, 2008.

“Hospice Policy: Harbinger for Health Reform” Institute of Medicine, Washington, DC, May 2, 2008.

“Emerging Policy Issues: Conversations with Hill Staffers.” American Association of Colleges of Nursing, Washington, DC, March 29th, 2008.

“Intersection of Advancement and Health Policy” American Association of Colleges of Nursing, Washington, DC, March 28, 2008.

“Health Policy” University of Maryland School of Nursing, Baltimore, March 14, 2008.

“Philanthropic Strategies for Nurses” Sigma Theta Tau, International Research Congress, Vienna Austria, July 2007.

“Nursing Moments: Leadership in Philanthropy”, Robert Wood Johnson Executive Nurse Fellowship Annual Meeting, San Francisco, CA, March, 2007.

“Grassroots Health Policy: Building Local, State and Federal Constituencies for Nursing.” American Association of Colleges of Nursing, Washington, D.C., October 29, 2006.

“Shaping Your Career Trajectory: Leadership Strategies in Nursing Practice.” Western Kentucky University, Bowling Green, KY, April 21, 2006.

“Shaping Your Career Trajectory: Leadership Strategies in Nursing Education.” Western Kentucky University, Bowling Green, KY, April 21, 2006.

“Successfully Managing Difficult People.” Presentation at the Mosby’s Faculty Development Institute, January 2006, Miami, Florida.

“Shaping Your Career Trajectory: Leadership Development for Faculty.” Presentation at the Mosby’s Faculty Development Institute, January 2006, Miami, Florida.

“Ethics in Leadership.” Presentation at the Illinois Lincoln “Excellence in Public Service” Series. November 2005, Bloomington, Illinois.

“Securing Nursing’s Financial Future: Role of Faculty and Graduate Students.” Presentation at the 2005 American Association of Colleges of Nursing Master’s Education Conference. February 2005, San Diego, California.

“Philanthropy for Innovation.” Presentation at Robert Wood Johnson Fellowship. October 2004, San Francisco, California.

“Health Care Careers in the Thick of the Technological Revolution.” Presentation at the Central Illinois Teachers & Hospitals Collaborating to Develop Our Future Health Care Workforce. October 2004, Illinois Hospital Association, Urbana, Illinois.

“The Role of Professional Schools at Doctoral/Research Intensive Institutions.” The Conference on: Mission, Values and Identity. A National Conference for Carnegie Doctoral/Research Intensive Institution. July 13-15, 2002, Illinois State University, Normal, Illinois.

“Don’t Leave Educational Institutions Out of Nursing Debate.” *The Pantagraph*. March 24, 2002, Bloomington, Illinois.

Illinois Society for Advanced Practice Nursing: Women’s Health Symposia, March 2, 2002, Bloomington, Illinois. Keynote: Global Women’s Health Issues.

Teaching and Learning Symposium: Academic Linkages within University Housing Services: A Collaborative Student Learning Experience. October 25, 2001, Normal, Illinois.

Illinois Lincoln Excellence in Public Service Series: McLean County Conference, June 14 and 15, 2001, Bloomington, Illinois.

Illinois State University Wellness Conference, Enhancing Women’s Capabilities in Central Illinois, June 1, 2001, Normal, Illinois.

Illinois State University 2001 Summer Grant Proposal Writing Workshop, Normal, Illinois.

The Role of Diet Therapy in the Prevention of Migraine Headaches. Avinashilingam University, Coimbatore, India, July 10, 2000.

Cultural Issues in Telecommunications, National Organization for Nurse Practitioner Faculties 24th Annual Meeting, April 17, 1999, San Francisco, CA.

Adventures in Cyberspace: Visions of the Future Distance Learning Conference, October 20-22, 1998, Lubbock, Texas.

The Role of the Nurse in the English Patient, International Conference, on Pacific Studies, Srinakharinwirot University, Bangkok, Thailand, January 11-14, 1998.

Adventures in Cyberspace: AACN Masters Education Conference, December 5, 1997, San Antonio, Texas.

Recognizing and Documenting Common Zoonotic Diseases – Part I: Client History and Clinical Manifestations, 47th Annual Southwest Conference on Diseases in Nature Transmissible to Man, June 4-5, 1997, Lubbock, Texas.

Recognizing and Documenting Common Zoonotic Diseases—Part II: Confirmation of Diagnosis, Treatment and Prevention, 47th Annual Southwest Conference on Diseases in Nature Transmissible to Man, June 4-5, 1997, Lubbock, Texas.

Panel Discussion on Community-Based Networks at National Organization for Nurse Practitioner Faculties 23rd Annual Meeting, April 10-13, 1997. Albuquerque, New Mexico.

Adventures in Cyberspace: To Go Where No One Has Gone Before? (And Love It!). National Organization for Nurse Practitioner Faculties 23rd Annual Meeting, April 10-13, 1997, Albuquerque, New Mexico.

Clinical Applications of Nursing Diagnosis at Texas Mental Health Mental Retardation Nursing Conference, April 2-3, 1997.

Primary Care Research Networks at American Academy of Nursing 1996 Annual Meeting and Conference, November 14-17, 1996, Orlando, Florida.

Who's the Boss?: Nursing Regulations and the PEW Report. Texas Northwest Section Conference AWHONN, April 27, 1996, Lubbock, Texas.

Advanced Practice in Public Health Nursing at Texas Public Health Association Conference, April 2, 1996, Plano, Texas.

A Nurses Response to the PEW Report, Critical Challenges. Presented at Primary Care Fellowship Society Meeting, March 30, 1996, Washington, DC.

Independence and Collaboration: Jeffersonian Principles. Nurse Practitioner Symposium, Keystone, Colorado, July 1995.

Measuring Outcomes in School Health. President's Lecture, Texas Association of School Nurses, February 18, 1995.

Reengineering of Health Care: Texas Nurses Association. Wichita Falls, Texas February 11, 1995.

The Changing Health Care System: Implications for School Nurses. Keynote Address: Texas Association of School Nurses, Ft. Worth, Texas, November 1994.

Texas Nurse Practitioners "Pending Legislative Issues, September 10, 1994.

Drawing the Line: Life and Death Decisions. ANA Convention, San Antonio, TX, June 1994.

Implications of a Technological Worldview, Symposia SWARM Regional meeting, AAAS, Durango, CO, May 22-26, 1994.

"Historical Perspective" for Ethical Perspectives Conference, Hospice of Lubbock, April 1994.

Health Care Reform Opportunities and Challenges, 16th Annual Regional Institute on Substance Abuse and Addictions, March 25, 1994.

Independence and Collaboration: Compatible Concepts for Primary Care Practice, Third Annual Primary Care Networking Conference, Bethesda, March 5, 1994.

Medical Miracles We Cannot Afford, National Issues Forum, February 17, 1994, Lubbock, TX.

Nursing Education and Health Care Reform, TNA, November 19, 1993, Austin, TX.

Health Care Reform, TNA, November 18, 1993, Austin, TX.

Town Meeting: Health Care Reform, October 21, 1993, Lubbock.

Nurses Role in Health Care Reform-Iota Mu Chapter Sigma Theta Tau, October 19, 1993.

Primary Care of the Homeless, Primary Care Policy Fellowship, Bethesda, MD, June 6-25, 1993.

Primary Health Care Management, 11th International Management workshop, ICASALS, Lubbock, TX, May 21, 1993.

HIV Clinical Training for Advanced Nurse Practitioners, University of Texas Health Science Center at San Antonio, May 18, 1993.

Ethics of Care: Southwestern Regional Meeting AAAS, Tucson, Arizona, May 20, 1992.

“Community Health/Aggregate” invited speech for Tenth North American Nursing Diagnosis Association Meeting, San Diego, April 28, 1992.

Nursing Diagnosis Use and Issues: Primary Health Care Nurse Practitioners, North American Nursing Diagnosis Association, San Diego, California, April 28, 1992.

“Nurses Making a Difference: Helping Childbearing Families,” 6th Annual Perinatal Symposium Texas Section NAACOG, Lubbock, Texas, August 15-17, 1991.

“Symbolic Meaning of Food and Fluids,” American Nurses Association Task Force on Nurses’ Role in End of Life Decisions, Washington, DC, May, 1991.

“Ethical Issues.” 1990 Medical Practice Management Series, University Medical Center, Lubbock, Texas, January 15, 1991.

“Letters from Egypt: Florence Nightingale’s Perceptions Applied to 1990.” Texas Nurses Association, District 18, October 1990.

“Leadership and Management for Rural Health Care Management.” The Eighth Annual International Management Workshop, Texas Tech University, Lubbock, Texas, May 17, 1990.

“Partners in Health Care: Jordan University of Science and Technology and Texas Tech University Health Sciences Center School of Nursing.” Global Nursing Education for Practice in the 21st Century, Galveston, Texas, April 26, 1990.

“Strategies for Teaching and Clinical Evaluation.” Jordan University of Science and Technology, Irbid, Jordan, January 2, 1990.

“Application of Nursing Diagnosis and Nursing Process in Clinical Areas.” Jordan University of Science and Technology, Irbid, Jordan, December 31, 1989.

“Nurses’ Role in Primary Health Care.” Jordan University of Science and Technology, Irbid, Jordan, December 23, 1989.

“The Ethics of Care.” Implications for Bioethics Committees. Lubbock General Bioethics Committee, October 18, 1989.

“Persons with AIDS: The Ethic of Care.” AIDS: A multidisciplinary health care update. Texas-Oklahoma AIDS Education and Training Center, Lubbock, Texas, May 6, 1989.

“Innovations in ethics education.” Ethics and Nursing Practice: New Directions in an era of complexity. University of Maryland School of Nursing, Baltimore, Maryland, April 28-29, 1989.

“A Dialogical Paradigm for Holistic Discourse in Nursing.” Advanced Phenomenological Research, Clemson University, Atlanta, Georgia, November 11-13, 1988.

“Issues in Faculty Practice.” Research for Practice, Fifth Annual Nursing Research Conference, Pace University Lienhard School of Nursing, White Plains, New York, May 1988.

“Health Care for the Uninsured.” University of North Carolina School of Nursing, February 1988.

“Legal/Ethical Issues in Oncology Nursing.” Texas Cancer Council, Abilene, TX, February 1988.

“Ethical Issues in Neonatal Nursing.” Methodist Hospital, Lubbock, Texas, January 1988.

“A Community Nursing Approach to Providing Cost Effective Health Care for the Uninsured.” American Academy of Nursing, Atlanta, Georgia, January 1988.

“Nursing Care for Spanish Speaking Immigrants.” Society for Applied Anthropology, Oaxaca, Mexico, April 1987.

Faculty Practice Symposium, “Translating Commitment to Reality.” Clearwater, Florida, January 25, 1987.

“Development of Clinical Expertise: A Hermeneutical Approach.” Texas Association for Marriage and Family Therapy, Dallas, Texas, January 22, 1987.

“Physiological Changes in the Elderly.” The 6th Annual White Swan Food and Nutrition Seminar, Texas Tech University College of Home Economics, May 20, 1986.

“Cancer and the Family.” American Cancer Society, Lubbock, Texas, April 15, 1986.

“Participant in “Right to Die” series for KBTB Channel 11 News, Lubbock, Texas, February, 1986.

“Ethical Dilemmas in Nursing.” Interactive telenetwork demonstration project Texas Tech University Health Sciences Center, January 21, 1986.

“Faculty Practice: The Realities of Faculty Commitment.” American Academy of Nursing 1986.

“Coping with Death and Dying.” Conference for Cancer Care Givers American Cancer Society, Lubbock, Texas, October 25, 1985.

“Cybernetics of Weight Control.” American Association of Marriage and Family Therapists, New York City, October 18, 1985.

“Code Grey: Ethical Dilemmas in Nursing.” District 18, September 24, 1985.

“Ethical Issues in Critical Care Setting.” West Texas Chapter of American Association of Critical Care Nurses, July 23, 1985.

“Institutional Ethics Committees.” Lubbock, Texas, May 7, 1985.

“Medical-Legal Concerns in the Hospital Setting.” Dallas, Texas, April 12 and 13, 1985.

“Perinatal Ethical Issues.” South Plains Perinatal Association, October 27, 1984.

“Ethical Dilemmas.” Norman Rockwell Conference on Alzheimer’s Disease, October 18-20, 1984.

“Health Beliefs, Preventive Behavioral Intentions and Knowledge of Gonorrhea: Predictors of Recidivism.” Sigma Theta Tau Conference, University of South Florida, February, 25, 1983.

“Therapeutic Use of Touch.” Student Health Fair, Texas Tech University, 1982.

“Stress Management Seminar.” Student Health Service, Texas Tech University, 1982.

“Nursing and Anthropology.” Texas Tech University, 1982.

“Health Manpower Recruitment.” Panelist for Fifth National Meeting of National Rural Primary Care Association, Denver, Colorado, March 7-12, 1981.

“Occupational Health in Rural Areas.” Continuing Education session presented for the Fourth National Meeting of the National Rural Primary Care Association, Denver, Colorado, March 7-12, 1981.

EXTERNAL CONSULTATION

- DNP Program: Implications of Health Policy, University of Northern Colorado College of Nursing, August, 2012.
- Health Information Technology, Western Michigan University, October, 2011.
- Content expert National Library of Medicine to update Core Library Modules for Health Policy, 2011
- Philanthropy consultant to National Organization of Nurse Practitioner Faculties (NONPF), Washington, DC, 2008.
- Consultant to Avinashilingam University, Coimbatore, India, July 2000.
- Consultant to San Angelo State University School of Nursing, Family Nurse Practitioner Program, 1997.
- Consultant to Armstrong Atlantic University School of Nursing, Savannah, GA, Adult Nurse Practitioner Program 1997.
- Consultant to the University of Texas at San Antonio Health Science Center School of Nursing, Family Nurse Practitioner Program, 1996, 1997.
- Consultant to Midwestern State University, Family Nurse Practitioner Program 1996.
- Midwestern State University, Long Distance Learning, February 1995.
- Lubbock Independent School District, EPSDT. 1995.
- Consultant to Region I, Texas Department of Health for Pediatric Primary Care. 1993-1996.
- Ad Hoc Committee to review MSN with Major FNP, UTHSCSA for Texas Higher Education Coordinating Board, Fall 1993.

- Consultant to China Association of Science and Technology, Beijing, Peoples Republic of China, August 1993.
- Reviewer for Agency for Health Care Policy and Research, Small Business Grants, Washington, D.C., June 4, 1993.
- Consultant to China Association of Science and Technology, Beijing, Peoples Republic of China, June-July, 1992.
- Consultant to two schools of nursing, Peoples Republic of China: Beijing Union Medical College and Tianjin College of Nursing, June-July, 1992.
- Reviewer for Agency for Health Care Policy and Research, Small Business Grants, Washington, D.C., May 5-7, 1992.
- Planning Committee Second International Middle East Nursing Conference. Jordan University of Science and Technology, Irbid, Jordan, 1991-1992.
- University Medical Center, Lubbock, Texas, Nursing Diagnoses, November 1990.
- Jordan University of Science and Technology, August 1990. Funded by Fullbright Hays. Sponsored by ICASALS.
- Jordan University of Science and Technology, Irbid, Jordan regarding nursing curriculum, nursing diagnosis, nursing research, clinical evaluation, and primary health care, December 1989-January 1990. Funded by Fullbright Hays. Sponsored by ICASALS.
- University of Texas Medical Branch School of Nursing, Galveston regarding Student Health Services, February 1989.
- Infection Control consultations, West Texas Rural Health Providers, June 1988 and Spring 1989.
- Lanzou University, Tsinghua University, Gansu College of Traditional Chinese Medicine, Peoples Republic of China regarding Primary Health Care and Education, July-August, 1988.
- University of Colorado School of Nursing regarding Faculty Practice, January, 1988.
- Bethphage Community Services, A.G.W. Enterprises and Lubuck State School regarding nursing care of the community based mentally retarded, 1987-1990.
- National University of Tacna and Lima Peru Consultant to Schools of Nursing, June-July, 1987.
- McAllen Medical Center Consultant regarding Nursing Ethics, May, 1987.
- UT Galveston School of Nursing Consultant regarding Faculty Practice, January, 1987.
- UT Tyler School of Nursing Consultant regarding Faculty Practice, January, 1987.
- Lubbock General Hospital, Legal and Ethical Implications of Neonatal Transport, Fall, 1986.
- Reviewer on Standards of Practice for College Health Nursing, American Nurses' Association, October, 1986.
- Reviewer for ICAH Draft of Home Care Standards, 1986.
- Planning Committee, Autonomy Conference, co-sponsored by Texas Tech University Health Sciences Center School of Nursing, Medicine, Texas Tech University School of Law and Concern for Dying, 1985-1986.
- University of Tennessee Center for the Health Sciences, University Health Services, October 4-5, 1984.
- Clinical Coverage Nurse Practitioner Clinics for South Plains Health Care Providers, 1983-1989.
- Board of Directors Texas Center for Photographic Arts, Inc., 1983.
- Planning Committee Texas Pharmacy Association Meeting, 1982-1983.
- Consultant to John Knox Retirement Village. Developed community health services for village residents, 1982-1983.
- Central Northeast Colorado Health Systems Agency Nurse Practitioner Representative for Health Manpower Recruitment, Northeastern Colorado, 1980-81.
- Clinical Coverage Gilpin County Health Clinic, July 1980 and September 1980.
- Coordinator, Channel 9 Health Fair, 1980.
- Gilpin County Health Clinic, Blackhawk, Colorado, Developer of Nurse Practitioner Clinic, 1980.
- Consultant to Emerson House for Relocation of Cuban Adolescent Refugees, 1980.

- Consultant to Assistant Secretary of Agriculture – in Charge of Rural Development Concerning the Role of a Nurse Practitioner in Rural Health Care Delivery, 1980.
- Colorado Federation of Nursing Specialty Organizations Representative to Colorado Senate HEWI Committee Hearings on the Nurse Practice Act, 1980.
- Member of the Lieutenant Governor Office of Rural Health Colorado Task Force to study laws which are restrictive to delivery of health care in rural Colorado, 1980.
- Mountain Plains Outreach Program, Advisory Council, 1981.
- Member of Lieutenant Governor’s Consortium of Health Manpower; Rural Health Office, Colorado, 1981.

THESIS AND DISSERTATION PROJECT ADVISEMENT

Chaired 18 Thesis and Dissertation Committees. Member on 27 Thesis and Dissertation Committees. Details available on request.

TEACHING:

ACADEMIC COURSES-UNIVERSITY OF NEW MEXICO

- N593 Evidence, Policy and Politics

ACADEMIC COURSES - ILLINOIS STATE UNIVERSITY

- NUR 329 – Community Health Nursing
- NUR 511 Health Policy and Economics

ACADEMIC COURSES – TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER

- NURS 4302 – Conceptual Basis for Community Health Nursing. Course Director
- NURS 5345 – Advanced Practice Nursing: Applications of Pathophysiology
- NURS 1400 – Human Development and Human Behavior
- NURS 5343 – Pharmacotherapeutics for Nurses in Advance Practice. Course Development and Director,
- NURS 60225 – Philosophy and Ethics in the Health Sciences. Course Development, and Co-Director
- NURS 60221 – Health Care Policy and Trends.
- N6060 – Practicum Course Director
- N5340 – Primary Health Care Practice I. Course Director
- N5341 – Primary Health Care Practice II. Course Director
- N5300 – Community Health I: Foundations of Community Health in Nursing. Course Director,
- N5301 – Community Health II: Role Design and Implementations. Course Director
- N5330 – Theories and Therapies.
- N3410 – Nursing Process V – Comprehensive Nursing Care
- N4410 – Roles in Nursing Practice III – The Nurse as a Manager of Nursing Care.
- N3371 – Legal and Ethical Issues in Health Care. Interdisciplinary course with schools of Medicine, Nursing and Law. Course Director
- N4600 – Roles in Nursing Practice II – The Nurse as a Collaborating Professional in Primary Care. Course Director
- N3100 – Wellness and Illness, Concepts of Health and Views of Health Care Providers. Course Director

ACADEMIC COURSES – UNIVERSITY OF COLORADO

- Designed and implemented Family Nurse Practitioner Program at Masters level.

COMMUNITY SERVICE

New Mexico Action Coalition: 2010-present

Albuquerque Aligning Forces 4 Quality Leadership Committee 2009-present

Executive Nurse Fellowship: Alumni Secretary: 2011-present

Carter Center: Planning Committee for Interdisciplinary Health Education Summit incorporating behavioral health and primary care. 2009-2012.
Co-Chair Teamwork Committee. 2010-2012.

American Association of Colleges of Nursing (AACN) 1999-present

Governmental Affairs Committee (GAC) 2005-2007

Futures Task Force 2003-2005

American Recovery and Reinvestment Act Implementation Team—Seniors. City of Albuquerque, NM. March 2009,

Rural PACE Advisory Group, 2003-05

Illinois Department of Health Nurse Scholarship & Baccalaureate Nursing Assistance Advisory Committee, 2002-07

Advancing Public Health Nursing Education (APHNE) Grant, 2001-2007

- Urbana Consortia Member

Centers for Disease Control (CDC) DES, 2001-2005

- Working Group Member

Texas Higher Education Coordinating Board, 1998-1999

- Health Professions Education Advisory Committee

American Academy of Nursing, 1995-present

- Fundraising Committee, 2003-2008
- Planning Committee for AHCPR funded symposium, 1996
- Research Committee, 1995-99

Committee to Elect Aurora Hernandez, 1994; 1998

- Treasurer

Community Resources Services Board, City of Lubbock, 1994-1998

Texas Department of Health, 1994

- Primary Care Ad Hoc Committee

Southern Council on Collegiate Education for Nursing Mentor, 1994

- Faculty Development for Graduate Nurse Educators Project

Primary Care Fellowship Society, 1993-present

- Class Representative to Board, 2000-02; 2005-07

- Secretary, 1998-00
- Program Committee, 1995
- Co-Chair Research Committee, 1994-98
- Mentor to 1994 Fellows: Primary Care Research, 1994

Board of Nurse Examiners for the State of Texas, 1991-93

- Task Force on Nurse Practitioner Education
- Task Force on Clinical Specialist Education

National Organization of Nurse Practitioner Faculties, 1988-present

- Research Committee, 1995-00
- Philanthropy Consultant 2007-present

Association of Community Health Nursing Educators, 1988-00

- Task Force on Community Diagnoses, 1993-1999
- Health Policy Committee, 1993-1999

United Way Member, 1988-99

- Community Planning Council, 1988-89
- Community Task Force on Teenage Pregnancy, Lubbock, City Council Chair, 1988-89
- University of New Mexico Health Sciences Center Campaign Representative 2009; 2012

North American Nursing Diagnosis Association Member, 1987-99

- Membership Committee, 1993-98
- Expert Advisory Panel, Diagnosis Review Committee, 1990-96
- Diagnosis Review Committee. Secondary Reviewer, 1989

West Texas Museum Association Member, 1986-1999

- Volunteer docent for educational tours at Lubbock Lake Site, 1988-1994.

Lubbock Chamber of Commerce Cultural Affairs, 1986-1990

- Council Member

Texas Tech University Health Sciences Center Friends of the Library, 1986-1990

- Fund Raising Committee Member.

South Plains Chapter National Committee for Prevention of Child Abuse, 1985-1987

- Board of Directors

National Council for International Health Member, 1983-1990

Aerobics Instructor, 1983-1987

American Holistic Nurses' Association, 1983-1985

- Southwest Regional Coordinator

American Public Health Association (APHA) Member, 1982-2000

- Advisory Group on Medicines in Developing Countries, 1992-1999
- Research Committee, 1989
- Awards Committee, 1988-89

Red Cross, 1982-1988

- CPR/First Aid Instructor.

International Centers for Arid and Semiarid Land Studies Fellow, 1981-1999

- International Conference on Desert Development Program Planning Committee, 1995 & 1997.
- Member of Health Network Consortium for International Development, 1993-1999.

American Association for the Advancement of Science Member, 1981-1999

- Vice Chair S.W.A.R.M. Sections History and Philosophy of Science and Social Sciences, May 1991; Chair, 1992-93

New Mexico Nurses Association Member, 2008-presentIllinois Nurses Association Member, 1999-2008

- Advanced Practice Council

Texas Nurses Association. District 18 Member, 1981-1999

- Texas Nurses Foundation Board of Directors, 1997
- Texas Nurses Foundation Board Member, 1995-97
- Delegate to American Nurses Association House, June 1995
- Advanced Nursing Practice Task Force, 1993-99
- Health Care Reform Task Force, 1993-99
- Texas Nurses Association Representative to Joint Committee with Coalition to Negotiate Prescriptive Authority, 1993-99
- Western Region Board Member Texas Nurses' Association, 1993-97
- District 18 Nurse of the Year, 1990
- District 18 Advisory Council, Board of Directors, Member, 1987-89
- District 18 Delegate TNA Convention, 1986
- Planning Committee for Nurse Day Celebration, Spring 1996
- District 18 Nominating Committee, 1985-87
- District 18 Program Committee, 1985-87
- State Committee on Economics and DRGs, 1985-87
- Representative to Health and Medical Committee of Lubbock Chamber of Commerce, 1984-87

Colorado Nurses' Association Member,

- Planning Committee for Research Conference Experimentation with Human Subjects: An Ethical Dilemma, Nurse Practitioner Representative to Central Northeast Colorado Health System Agency Primary Care Planning Advisory Group,

American Nurses' Association Member,

- Staff Development Scope and Standards Revision Workgroup, 1999
- Co-Editor of Synergy, 1991-92
- Task Force of Nurse Ethicists on the Nurses' role in End of Life Decisions, 1990-96
- Executive Committee Member, 1989-91
- Co-Editor of Newsletter, 1989-90
- Reviewer of Test Content Outline for Adult Nurse Practitioner and Family Nurse Practitioner Certification Examinations, Credentialing Council of Nurses, 1989
- Nominating Committee Chairperson, 1987-88
- Council of Primary Health Care Nurse Practitioners
- American Nurses' Association Nominee to Health and Human Services, United States Public Health Service Primary Care Health Policy Fellowship

Sigma Theta Tau, International (STTI) Member ,

- Chair STTI Foundation Board, 2005-2007
- Futures Advisory Council, 2004-present
- Xi Pi Member, 2000; President Elect, 2003
- Editorial Board Image, 1994-99
- Iota Mu Chapter, President, 1993-95
- Iota Mu Chapter, President Elect, 1992
- Iota Mu Chapter Treasurer, 1988-90
- Iota Mu Chapter, Abstract Committee, 1988-90
- Local Honor Society, Treasurer, 1986-87

INSTITUTIONAL SCHOOL SERVICE AND INSTITUTIONAL COMMITTEES
UNIVERSITY OF NEW MEXICO

- Health Policy Council 2013
- UNM Foundation Board of Trustees 2012
- Development and Alumni Strategy Council
- UNM Health System Operations: 2012
 - Clinical Contracting
 - Clinical Service Line Reviews
- Responsibility Center Management and Performance Based Budgeting Steering Committee 2012
- HSC Steering Committee 2012
- United Way Honorary Chair
- Philanthropy Study Committee, 2012
- UNM Presidential Search Committee, 2011
- Chair Search Committee for College of Pharmacy Dean, 2011
- United Way Co-Chair 2010; 2012
- Foundation Board of Trustees 2012

INSTITUTIONAL SCHOOL SERVICE AND INSTITUTIONAL COMMITTEES
ILLINOIS STATE UNIVERSITY
SCHOOL COMMITTEES

- Search Committee for Registrar, 2003
- Search Committee for Director of CeMAST (Center for Math, Science and Technology), 2002
- Search Committee for Director of Research and Sponsored Programs, 2002
- University Distance Education Steering Committee, 2001-2007
- National Collegiate Athletic Association Committee, 2001-02
- Educating Illinois Task Force, 2001
- Reorganization Task Force, 2001
- Task Force for School Health, 2000-2003
- Recreation Services Fee Committee, 2000-02
- Search Committee for Director of Office Research, 2000-01
- Executive Committee for Academic Technology, 1999-2007
- Institutional Advancement Committee, 1999-2007
- President's Council, 1999-2007
- Provost Advisory Council, 1999-2007
- Council for Teacher Education, 1999-2001
- Facilities Planning Committee, 1999-2001

TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER (TTUHSC)/UNIVERSITY OF TEXAS HEALTH SCIENCE CENTER AT SAN ANTONIO (UTHSCSA)
SCHOOL COMMITTEES

- Workload Task Force, 1999
- MSN Curriculum Southern Association Self-Study, 1993-94
- MSN Curriculum NLN Self-Study, Chairperson, 1991
- Graduate Curriculum Committee. Member, 1988-98
- Professional Nursing Peer Review Committee, 1988-1991. Chairperson, 1988-1990.
- Executive Advisory Committee, Member, 1981-90; Chairperson, 1982-84; Secretary 1986-87; Vice-Chair 1988-89
- Resources Self Study American Nurses' Association Certification of Continuing Nursing Education, Chairperson, 1988
- Task Force on graduate Program, Faculty Subcommittee. Member, 1986
- Task Force on Guidelines for Selection of Faculty Awards. Member, 1983
- NLN Self-Study Task Force on faculty. Member, 1982-83
- Faculty, 1981-99
- General Faculty Committee. Member, 1981-99
- Faculty Recruitment, Appointment, Promotion and Tenure Committee, Member, 1981-1999; Chairperson 1981-83; Secretary, 1995; Chair 1997
- Representative to NLN Council of Baccalaureate and Higher Degree Programs, 1981-83
- Research Committee. Member. Chairperson. 1981-82

INSTITUTIONAL COMMITTEES

- Emerging Infections Advisory Committee. Member, 1998-99
- Geriatric Assessment Committee. Member, 1998-99
- Rural Health Task Force Committee. Member, 1997-99
- Cross-Disciplinary Task Force Committee. Chair, 1997-99
- Member Search Committee for Director of International Center for Arid and Semi-Arid Land Studies, 1994
- Health Sciences Library Committee. Member, 1994
- Member Search Committee for Dean School of Nursing, 1993
- Subcommittee of Admissions, Progression, Graduation on Doctoral Studies, TTUHSC/UTHSCSA, 1990-99
- Joint Ph.D. in Nursing Committee, TTUHSC/UTHSCSA, 1990-99
- Search Committee for Texas Tech University Health Sciences Center Library Director. Member, 1990-91
- Insurance and Benefits Committee Texas Tech University Health Sciences Center/Texas Tech University. Member, 1990-91
- University Medical Center Bioethics Committee. Member, 1988-91
- Operations Council, Texas Tech University Health Sciences Center/Texas Tech University. Member, 1988
- Executive Committee, Student Health Services, Texas Tech University Member, 1987-89
- Task Force on Nursing Peer Review. Texas Tech University Health Sciences Center. Chairperson, 1987-88
- Ad Hoc Committee for Nurse Practitioner Policy, Texas Tech University Health Sciences Center School of Medicine. Member, 1987-88
- Artists and Speakers Committee. Texas Tech University. Member, 1986-90. Chairperson 1989-90.
- Graduation Committee. Texas Tech University Health Sciences Center. Member, 1986
- Center for Sports Health and Human Performance Executive Committee, Texas Tech University/Texas Tech University Health Sciences Center. Member, 1985-87

- Library Council, Texas Tech University Health Sciences Center. Chairperson, 1985-86
- Library Council, Texas Tech University Health Sciences Center. 1982-86. Chairperson, 1985-1986.
- Disabled Students Services Advisory Committee. Member 1982-86
- Interdisciplinary Nutrition Council. Texas Tech University and Texas Tech University Health Sciences Center. Member, 1982
- Mexican-American Services Committee, Texas Tech University Health Sciences Center. Member, 1981-82

UNIVERSITY OF COLORADO

SCHOOL COMMITTEES

- Academic Programs Committee. Member, 1981
- School of Nursing Task Force on Channel 9 Health Fair, 1980-81
- All School Curriculum Committee. Member, 1980-81
- School of Nursing Ad Hoc Legislative Issues Committee. Chairperson, 1981
- Continuing Education Coordinating Committee, Chairperson, 1980-1981

INSTITUTIONAL COMMITTEES

- University of Colorado Committee on the History of Science. University of Colorado at Boulder. Member, Focus for an Interdisciplinary Network to Develop Ethics, University of Colorado Health Sciences Center. Member

INTERNATIONAL WORK:

CHINA

EXTERNAL CONSULTATION

- Lanzou University, Tsinghua University, Gansu College of Traditional Chinese Medicine, Peoples Republic of China regarding Primary Health Care and Education, July-August, 1988.
- Consultant to China Association of Science and Technology, Beijing, Peoples Republic of China, June-July, 1992.
- Consultant to two schools of nursing, Peoples Republic of China: Beijing Union Medical College and Tianjin College of Nursing, June-July, 1992.
- Consultant to China Association of Science and Technology, Beijing, Peoples Republic of China, August 1993.

HONORS

- International Center for Arid and Semi-Arid Land Studies, Fulbright-Hays Fellowship Study tour of China – July – August 1988.
- Egypt and Jordan – July – August 1990.

SPECIAL AWARDS/RECOGNITION/ACTIVITIES

- Consultation China Association of Science and Technology, June-July, 1992, 1993.

RESEARCH

- “Health Beliefs and Behaviors of Peoples of Ganzu Province and Inner Mongolia, China,” 1988. Funded by Fullbright-Hays Foundation. Sponsored by ICASALS.
- Co-Investigator: Study Tour Primary Health Care and Traditional Chinese Medicine. Peoples Republic of China, 1988. Funded by Fullbright-Hays Foundation. Sponsored by ICASALS.

Cuba

BOOKS/CONTRIBUTIONS TO BOOKS

Carter, M., & **Ridenour, N.** (1985). Cuban Adolescent Adjustment to the United States Following the Freedom Flotilla, In M. Carter (Ed.) *A Transcultural Nursing Challenge: From Discovery to Action*. Salt Lake City: University of Utah Printing, pp. 142-147.

Ridenour, N. (in review). Disaster Preparedness in Cuba.

BOOK REVIEWS

Reviewer for the following publication:

- Appointed to the editorial board of *MEDICC Review: A journal focused on health and medicine in Cuba*. (Oct. 2006)

EGYPT**ACADEMIC PAPERS/SPEECHES**

- “Letters from Egypt: Florence Nightingale’s Perceptions Applied to 1990.” Texas Nurses Association, District 18, October 1990.

HONORS

- International Center for Arid and Semi-Arid Land Studies, Fulbright-Hays Fellowship Study tour of China – July – August 1988.
Egypt and Jordan – July – August 1990.

SPECIAL AWARDS/RECOGNITION/ACTIVITIES

- Fullbright Hays Grant: Study tour of China 1988; Egypt and Jordan, 1990.

INDIA**ACADEMIC PAPERS/SPEECHES**

- The Role of Diet Therapy in the Prevention of Migraine Headaches. Avinashilingam University, Coimbatore, India, July 10, 2000.

EXTERNAL CONSULTATION

- Consultant to Avinashilingam University, Coimbatore, India, July 2000.

RESEARCH

- USIA funded consultation Avinashilingam University, Coimbatore, India, July, 2000.

JORDAN**ACADEMIC PAPERS/SPEECHES**

- “Nurses’ Role in Primary Health Care.” Jordan University of Science and Technology, Irbid, Jordan, December 23, 1989.
- “Application of Nursing Diagnosis and Nursing Process in Clinical Areas.” Jordan University of Science and Technology, Irbid, Jordan, December 31, 1989.
- “Strategies for Teaching and Clinical Evaluation.” Jordan University of Science and Technology, Irbid, Jordan, January 2, 1990.
- “Partners in Health Care: Jordan University of Science and Technology and Texas Tech University Health Sciences Center School of Nursing.” Global Nursing Education for Practice in the 21st Century, Galveston, Texas, April 26, 1990.

EXTERNAL CONSULTATION

- Jordan University of Science and Technology, Irbid, Jordan regarding nursing curriculum, nursing diagnosis, nursing research, clinical evaluation, and primary health care, December 1989-January 1990. Funded by Fullbright Hays. Sponsored by ICASALS.
- Jordan University of Science and Technology, August 1990. Funded by Fullbright Hays. Sponsored by ICASALS.
- Planning Committee Second International Middle East Nursing Conference. Jordan University of Science and Technology, Irbid, Jordan, 1991-1992.

HONORS

- International Center for Arid and Semi-Arid Land Studies, Fulbright-Hays Fellowship Study tour of China – July – August 1988.
Egypt and Jordan – July – August 1990.

JOURNAL ARTICLES

- Lewis, P., "Looking to Jordan for Rural Healthcare Lessons," *Vistas: Texas Tech Research*, fall 1991, p. 30-31.

RESEARCH

- Jordan University of Science and Technology. Funded by USIA and International Center for Arid and Semi-Arid Studies. 1989.

SPECIAL AWARDS/RECOGNITION/ACTIVITIES

- USIA Consultation: Jordan University of Science and Technology, Irbid, Jordan, December, 1989-January, 1990.
- Fulbright Hays Grant: Study tour of China 1988; Egypt and Jordan, 1990.

THESES PROJECT ADVISEMENT

- Thesis Committee Member: Suzan Ahmed, "Personal Perceptions of Health: Transcultural Study of Jordanian and Southwestern U.S. Senior Nursing Students' Texas Tech University Health Sciences Center School of Nursing. May 1992.
- Thesis Committee Member: Huda Gharaibeh, "The Perception Preferred Role Baccalaureate Prepared Jordanian Nurses", Texas Tech University Health Sciences Center School of Nursing. May 1992.

PERU**BOOKS/CONTRIBUTIONS TO BOOKS**

- Ridenour, N. (1987). *View of Illness and Approaches to Therapy: Paradigm and Paradox*. T. Langford (Ed.). Presented to College of Nursing, Peru.

EXTERNAL CONSULTATION

- National University of Tacna and Lima Peru Consultant to Schools of Nursing, June-July, 1987.

GRANTS (Principal Investigator)

- Partners of the Americas Travel Funds to Peru. 1987.

SPECIAL AWARDS/RECOGNITION/ACTIVITIES

- Partners of America: Tacna and Lima, Peru, 1987.

THAILAND**ACADEMIC PAPERS/SPEECHES**

- The Role of the Nurse in the English Patient, International Conference, on Pacific Studies, Srinakharinwirot University, Bangkok, Thailand, January 11-14, 1998.

Catherine J. Dodd PhD, RN, FAAN

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1145 Market Street Suite 200
San Francisco, CA 94103 415-554-1703 catherine.dodd@sfgov.org
DOB: 03-14-1956 SSN:568-11-1642

***Expertise:** Health Benefit Design and innovation including establishment and monitoring of Accountable Care Organizations, Health Services Administration, Health Policy, End-of-Life Care, Public Health, Health, data and information management analysis, Long Term Care, Patient Advocacy*

Experience

Director, San Francisco Health Service System 2009-present. Responsible for all employee insurance products for City and County, Community College, Unified School District and Superior Court employees, retirees and their dependents. Direct and manage all aspects of benefit options, vendor relations and evaluation and member services to 60,000 members and over 108,000 covered lives with a \$670 million budget. Successfully implemented two Accountable Care Organizations within a fully insured insurance product reducing trend from 9.05 to -3.25 by balancing population risk and maintaining competition. Transitioned from self-insured Retiree Drug Subsidy to CMS Employer Group Waiver Plan saving over \$3.2M annually and reducing GASB liability. Report to public board of directors.

Deputy Chief of Staff, 2008. Serving in Mayor Gavin Newsom's administration responsible for Health and Human Services. Included oversight of Department of Public Health, the Human Services Agency including the Department of Aging and Adult Services, the Department on the Status of Women, the Department of Children Youth and Families and working with the Mayor's Office of Community Development to integrate departmental efforts on a wide range of issues.

Consultant, 2006-2007. Strategic Planning and situational analysis. Sonoma County Council on Aging, National Committee to Preserve Social Security and Medicare, California Childcare Consortium, Listening for a Change.

District Chief of Staff U.S. House Leader Nancy Pelosi, 2001-2005. Responsible for management of district staff, constituent, government and media relations. Policy analysis on health and human services issues. Developed a Congressional Staff Development Program for Northern California.

Regional Director U.S. Department of Health and Human Services, Clinton Administration for Region IX – AZ, NV, CA, HI, GU, AS, CMI, Pacific Compact Countries 1999-2001. Representative of Secretary Shalala and the Clinton administration, served as liaison with local, state and tribal governments and community based organizations, the general public, and interest groups throughout the region. Chaired Federal Regional Council and convened federal, state and local governmental agencies and partners to identify collaborative solutions. Launched the State Children's Health Insurance Program Initiative (SCHIP) and Medi-Medi dual eligibles social marketing campaign. Led the regions efforts to implement the Limited English Proficiency (LEP) "guidance", Public Charge regulations and Welfare Reform. Served as key representative of the agency on the U.S. Mexico border commission and the Western Pacific workgroup. Worked to make the recruit minority students into the Health Professions part of the goals of each HHS agency.

Director of Community and Government Affairs Kaiser Permanente in Santa Rosa, San Rafael, San Francisco & South San Francisco 1998-1999. Represented Kaiser Permanente to elected and appointed officials, convened community groups, trained KP physicians and staff for civic engagement.

Executive Director American Nurses Association/California 1996-1998. Responsible for developing new affiliate of ANA. Tripled membership, assisted developing and implementing first quality outcome evaluation tool (CaINOC) for nursing care.

Coordinator, California Democratic Party GOTV San Francisco County 1996. Recruited trained coordinated over 500 volunteers for 12 week period before November election. Facilitated inter-campaign collaborations, interfaced with Clinton-Gore principals, managed press, managed facilities.

Principal, CJ Associates 1995-1996. Public relations, organizational management and lobbying firm.

Faculty member, San Francisco State University, 1995-1999. Developed curriculum and taught Health Policy and Politics in graduate nursing program.

Director, Government Affairs, California Affiliate American Nurses Association 1992-1995. Principal representative to legislature and regulatory agencies representing the largest nursing organization in the state. Directed professional staff. Drafted and successfully passed legislation. Directed activities of Political Action Committee. Designed and implemented membership advocacy training.

Chief of Staff, SF Supervisor Kevin Shelley, Chair of Finance Committee 1991-1992. Responsible for policy analysis, constituent relations, intergovernmental communications.

Director, Women's Health Center, San Francisco General Hospital 1989 – 1991. Management Services Officer UCSF Department of OB/GYN. Responsible for \$12 budget, managed 125 staff who were represented by 3 separate unions, identified and secured funding for family planning services when state funds were eliminated, participated in development of comprehensive perinatal service reimbursement system, assisted in drafting legislation to provide funds for substance exposed pregnant women.

Consultant 1998. Evaluated SF Workers' Compensation services, and unnecessary Emergency Department utilization. Workers' comp services eventually moved to SFGH and Emergency Department eventually created Urgent Care Clinics as recommended.

Director, Operations and Government Programs HealthAmerica/Rockridge – Maxicare 1987-1988. Responsible for contract compliance and negotiation for the second prepaid Medi-Cal managed care program in Northern California. Implemented Utilization Review within staff model and Independent Practice Association (IPA) medical groups.

Clinic Director, HealthAmerica/Rockridge 1985-1987. Responsible for clinical services and operations at 4 primary care clinics in Alameda, Oakland, and San Francisco HealthAmerica/Rockridge with over 123,000 covered lives.

Nurse, high risk perinatal unit at Children's Hospital San Francisco 1980-1984.

Nurse, CA Health Services Foundation 1979.
Traveled on mobile vans conducted health assessments for farm workers & cannery workers.

Academic Preparation

2007 Doctor of Philosophy in Sociology University of California San Francisco. Selected as Fellow, UCSF Institute of Health Policy. Dissertation topic: Trends and Predictors of quality, cost and utilization of hospice care in California. Emphasis of study Long Term-Care organizations and systems.

1983 Master of Science, Nursing, UCSF, emphasis of study, community health administration.

1979 Bachelor of Science, Nursing, UCSF, emphasis maternal child nursing. Participated in study trip to England to examine National Health Services.

1978 Spanish intensive at Proyecto Linguistico Francisco Marroquin, Guatemala

1974-77 University of California, Berkeley, Public Health and nursing pre-requisite studies

Public Policy Appointments

Member, San Francisco Health Commission 2007-2008. Appointed by Mayor Newsom. Responsible for policy governance of largest county agency with \$1.3 billion budget for submission to County Board of Supervisors.

Member, San Francisco Health Authority & San Francisco Community Health Authority 2007-2008. Health Commission Representative to the local, county Medi-Cal managed care plan and other health care programs funded by the City and county.

Member, San Francisco County Maternal Child Adolescent Health Advisory Board 1989-1991. Appointed by San Francisco Board of Supervisors.

Civic and Community Organizational Leadership

Member, Board of Directors National Committee to Protect Social Security and Medicare 2007 –present. Currently serving as Vice Chair to this national advocacy and education organization focused on protecting, preserving and enhancing Social Security and Medicare.

Member, Board of Trustees Glide Memorial Church Foundation, Chair Glide Health Services Clinic Advisory Board 1996 - Present. Vice chair of Board. Lead oversight of nurse managed FQHC clinic, currently guiding transition to California Health Exchange. Agency provides: healthcare, meals, crisis intervention, housing, and child care to the poorest neighborhood of San Francisco.

Co-Chair, Bay Area Jewish Vocational Services Health Careers Task Force 2005-present. Linking employers, educational institutions employment placement.

Member, Board of Directors Zen Hospice Project 2006-2012. Internationally revered as model for contemplative approach to and care people with terminal illness. Led efforts to move from volunteer model to Medicare certified palliative care facility.

Member, UCSF Comprehensive Cancer Center Community Advisory Board 2005–2012. Participate in strategic planning to improve services and access to National Cancer Institute's regional center.

Member, Board of Directors Breast Cancer Fund 2005-2012. Assisted in moving organization into national advocacy role focused on preventing breast cancer by eliminating environmental causes of cancer.

Member, Board of Directors Homeless Prenatal Program 2005–2009.

Leadership California 2009 Class. State organization preparing women for executive positions in CA

Member, SF Bay Area End of Life Network 2004-2008.

Publications and Papers

Estes, C.L., Chapman, S.A., Dodd, C., Hollister, B., and Harrington C. (2013) *Health Policy: Crisis and Reform* 6th Edition, Jones & Bartlett Publishers. Co-editor

Dodd, C.J. (Nov. 2008) Gerontological Society of America, 60th Annual Scientific Meeting *Quality, Cost and Access in California Hospices 2000-2005* presentation of dissertation findings.

Dodd, C.J. (2008) *Play to Win: Know the Rules*. In Harrington C., and Estes C.L. (Eds.), Health Policy: Crisis and Reform in the U.S. Health Care Delivery System. (5th Ed). Boston: Jones & Bartlett Publishers.

Mason, D.J., Dodd, C.J. and Glickstein, B. (2007). *Harnessing the Power of the Media to Influence Health Policy and Politics*. In Mason, D., Leavitt, J. and Chaffee (Eds.), Policy and Politics in Nursing and Health Care (5th Ed.). Philadelphia: W. B. Saunders.

Dodd, C.J. (May 2005) International Council of Nursing Taipei, Taiwan *Practicing Political Nursing*, a panel with Diana Mason, editor AJN and President of South African Nurses Association

Dodd, C.J. (May 2005) International Council of Nursing Taipei, Taiwan *Poisons in your Purse* presentation on toxic exposures caused by cosmetic products.

Dodd, C.J. (2005) *Germans*. In Lipson, J.G, and Dibble, S.L. (Eds.), Culture and Clinical Care. UCSF Nursing Press, San Francisco

Dodd, C.J. (2006), *Nursing in a Political Era*. In Cohen, P.S. and Moorhead, S., (Eds.), Current Issues in Nursing (7th ed). St. Louis: Mosby.

Dodd, C.J. (2005), *Nursing and Public Policy: Getting Involved*. In Houston, C. (Ed.), In Professional Issues in Nursing: Challenges and Opportunities. Philadelphia: Lippincott Williams and Wilkins.

Dodd, C.J. (2004). *Can meaningful health policy be developed in a political system?* In Harrington, C. and Estes, C.L. (Eds.), Health policy: crisis and reform in the U.S. health care delivery system (3d ed.). Boston: Jones & Bartlett Publishers.

Mason, D.J., Dodd, C.J. and Glickstein, B. (2002). *Role of the Media in Influencing Health Policy: Getting the Message Across*. In Mason, D., Leavitt, J. and Chaffee (Eds.), Policy and Politics in Nursing and Health Care (4th ed.). Philadelphia: W. B. Saunders.

Dodd, C.J. & Smoley, S.R. (1998). *Political parties*. In Mason, D. and Leavitt, J. (Eds.), Policy and Politics in Nursing and Health Care (3d ed.). Philadelphia: W. B. Saunders.

Mason, D.J., Glickstein, B. & Dodd, C.J. (1998). *The Role of Media in Influencing Policy: Getting the Message Across*. In Mason, D. and Leavitt, J. (Eds.), Policy and Politics in Nursing and Health Care (3rd ed.). Philadelphia: W. B. Saunders.

Dodd, C.J. & Hedgpeth, J. (1998). *The CalNOC project—moving nursing’s quality indicators in practice*. California Health Law Monitor 6 (7):132-4

Dodd, C.J. & Hedgpeth, J. (1994). California's untapped primary care resources: nurses. BNA (Bureau of National Affairs) Health Care Report 2: 263-5.

Bennett, S.L., Dodd, C.J. & Marhsall, J. (1993). Analyzing Your Workplace. In Mason, D., Talbott, S. and Leavitt, J. (Eds.), Policy and Politics for Nurses (2nd ed.). Philadelphia: W.B. Saunders.

Dodd, C.J. (1989). Power, politics and policy in nursing [book review]. Western Journal of Nursing Research 2: 493-4

Professional Affiliations

Pacific Business Group on Health (2013). Member

American Academy of Nursing (AAN) 2003-present. Member

h Nurses Association (ANA) member ANA\California 1994-present.

Congressional District Coordinator (1985-present)

Political Action Committee (Chair 1995-97)

California Nurses Association (CNA), Region 12: San Francisco & San Mateo

1980 – 1992 President, Vice-President, Government Relations Committee Nurses

Coalition on AIDS/ARC, Public Relations Committee Personnel Committee, Long Range

Planning Committee, Economic & General Welfare Council

Adaptive Business Leaders of CA, Health Executive Section, 2010-present

American Sociological Association, member 2005-2008

Academy Health, member 2005-2008

American Public Health Association, member 1999-2008

California Nurses Association 1978 – 1992.

Government Relations Commissioner Legislative Liaison to Assembly Speaker

Willie Brown, Jr. (1986 - 1992), Member, Political Action Committee (1990 - 1992)

Elected Delegate, ANA House of Delegates 1984 – present.

Member, California Reproductive Health Association 1989 – 1991.

Awards

- **Curry Senior Center Award 2010** Recognized for service to elderly and work to protect Social Security and Medicare.
- **Emerge California 2007** Woman of the Year. Recognized for mentoring women candidates for elected and appointed office.
- **Association of California Nurse Leaders 2006** Margretta Madden Styles scholarship recipient.
- **Women Health Executives of California 2005** Scholarship recipient.
- **American Academy of Nursing 2002** Nominated and inducted into Academy in recognition of significant contributions to nursing and health care.
- **Nurseweek Magazine 1999** Excellence award for "Advancing the Profession."
- **Congresswoman Lynn Woolsey "League of their Own" Award 1998** for contributions to Women's Health in the San Francisco Bay Area.
- **California Nurse-Midwives Association 1997** Friend of Nurse-Midwifery Award.
- **SF Senior Action Network 1991** Outstanding Participation Award.
- **Bay Area March of Dimes 1990** Leadership Award.